

Our America

Part I: Repossessing Government

What? Citizens repossessing an America that does not answer to its own people; and one whose every effort seems bent on impoverishing and enslaving them.

When? Anytime you are ready to take America back.

Where? Wherever you are; and where those who are to represent you are to be found.

Why? Because we are a free people who already own this Nation, and no others can take it from us without our permission.

How? There is only one party in interest. Engineering has finally grown to where it can provide professional support to citizens who have things to gain through their Government.

This paper is **Part I** of the plan for repossession. It addresses repossessing our Government.

This first repossession does not encourage or support revolution; fighting against other Americans is part of the problem. We are able to claim what is already ours, taking it away from those who have abused our trust.

We start with the vision of the founding fathers; and go forward. We give that vision form and certainty that it has never had before; and with a new clarity for the possibilities, we open the door to a government that serves as none have ever served before. We give reality to a quality of government that has not even been considered possible.

There is also a **Part II** addressing our repossessing of our national economy.

This second paper first identifies and then resolves those many areas where prosperity has been bleeding away from us. This can reverse many damages; but it is just preparation for the greater undertaking of optimizing economic performance.

Part III goes beyond simple repossession, and onto efficiency.

Our economic potential is incredible. We are probably able to pay off our national debt in a few short years; and to achieve a level of prosperity that has been frankly unthinkable until now. This is basic application of efficiency engineering to our economy as an operating entity.

INTRODUCTION: "I HAVE A DREAM"

It was August 28, 1963 when Dr. Martin Luther King spoke out to a people who were no longer called slaves, but were still in onerous bondage within America. His address is recognized to this day as the "I have a dream" speech.

Many thought that his had to be another incitement of black men and women to disrupt the United States; but Dr. King was not speaking revolution. He spoke to them as Americans, as a people who were to have their part in the American Dream.

Today, I must restate this message. Those who would rule over us have not raised the black man to equal the white, but have torn down the white man to join his fellow black Americans in bondage. The curse of slavery that once men put upon those of dark skin has become a shroud to cover us all; and it is making us equal in our poverty.

Now all men are asked to slave on, and their earnings are swept away to see to those who earn little or nothing by their labor. Now even those who have earned a retirement through their efforts find their earnings slipping away to see to the maintenance of the criminal and indolent among us.

I also have Dream; and it is a uniquely American Dream.

It is a dream where this Nation belongs to the people, instead of the people belonging to the Nation; where Government serves the people instead of ruling over them; where the Government answers to the Constitution that the people have given to it.

It is a dream where justice is provided to the people instead of being bought and sold like a commodity.

It is a dream where the choices that people make matter; where people are free to fail or succeed by their own choices and their own efforts.

It is a dream where a man earns by what he produces; and where the fruits of his labor belong to him. It is an America where those who do not produce live off the charity that people freely give of their excess.

It is a dream where our leaders go to Washington to serve us, instead of to fight for us against other Americans.

But this time, there is something new and different. This is not the march in the streets of Washington that is for today, and thereafter is just a memory. I am ready to arm you as no people have ever been armed before. I have no religious sword-of-truth that only the righteous can wield; I give you the vision to see your own power and potency as a citizen of this great

This is a public paper; it may be freely printed or reproduced without limit

Land. I give you the tools that draw us together with other Americans to do those things that must be done.

Is this too good to believe? Hear and understand; for this is the foundation for a new freedom that I now willingly and intentionally place into your hands:

**THERE IS ONLY ONE PARTY IN INTEREST;
AND IT IS US!**

The difference is not through political parties that divide us. The difference is not through finding the right political causes. Those things that divide us are the problem; it is the things that make us one that are the cure.

The cure is in our purpose; for we are already Americans. We are both the ones who own this Nation, and the only ones entitled to our national benefits.

Our power is in what brings us together in spite of our divisions. I am here to arm you with the knowledge drawn from professional engineering as it has recently been applied to the problem of an America that does not answer to its people. I here place into your hands all you need to take America back from those who think they are in charge.

Weapons?

What I give you are not weapons; we need no weapons. We are not at war with other Americans; conflict is a cost, not a benefit. I call us to come together where we are agreed.

There are things on which almost all agree. We have a national yearning to be free, and a universal desire to be prosperous. Our true potency is found in the freedom to fail or succeed by our own efforts. We find agreement that anyone, be it Government or more obvious thief, who dips their hand into our pockets without our permission should draw back only a bloody stump!

Our agreement on such things is what gives the common man or woman the power to pick up the reins of government and repossess our Nation. Our unity as Americans can give us a voice that thunders throughout the halls of government and silences those who believe they exercise privileges at our expense.

This first part of the study addresses the **Ring of Freedom**, the right and proper relation between a self-governing people and those who are hired to represent them.

ENGINEERING FOR PEOPLE TO USE

Basic Engineering and Change

My background is industrial engineering; and in some respects, this work is a performance-based engineering application.

Engineering is defined as finding practical solutions to real problems; and engineering yields technical support for those who have real problems to solve.

Industrial engineering traditionally addresses problems in gaining performance through organized gatherings of men and machines. This has been expanded over the past few decades to address larger organization-level performances. This expanded engineering services senior managers who gain performance through organizations.

This paper documents the further expansion to address public organizations. For public application, the people are the ones who have something to gain.

Performance engineering involves expertise in making changes. In the production environment, engineering gives the foreman and production manager the vision to see what needs to be done, and how to make appropriate adjustments. It is an expertise in the human and mechanical processes needed to convert incoming parts and materials into group products.

Applying this understanding to public organization yields The People's Engineering. It yields performance understandings that support common people as they accomplish changes through their impact upon public institutions and organizations.

The first effort is always to define the needed change. We must know where we are at the start, and have a desired place or state at the end. Then we can design a change to get from where we are to where we want to be.

We have already alluded to some start and end criteria in the Introduction. Before looking at the specific tools, I will expand upon obvious challenges we face.

Constitution. We have federal and state constitutions that frame our various government groups. These documents are our effective instructions to those who govern in our name. The self-governing citizen is where we want to end up. Our current state approaches our Constitution as the document that governmental entities use to justify their having greater authority within government than we could give to it.

Election. The vote is now presented to us as the people's voice in government. Voting is, rather, how we decide which person to hire as a representative. We do not get to find and select the people who are put forward to be voted upon, nor does our vote represent all our wants and needs. Our desired end state is where our votes elect someone who represents us.

Freedom to Choose. We have Government that rules over us, limiting the cars we drive, and adding costs to the clothes we wear. Recently, they are even regulating the healthcare we can buy, with attempt to make people buy the product our leaders put forth. What we need is

public protection, not public regulation. What we don't need is for the government to remove and replace citizen-choices with public determinations. We need to make choices for ourselves, even if it is not what leaders might prefer.

Freedom to Prosper. We have Government bailing out organizations that are failing, and depressing organizations that it feels need to be contained. We need government to recognize us, the people, as the ones who own both those organizations that fail and those that excel. We need Government to support us, the final customers, instead of the industries that we own and work within.

Charity. The Government has been giving charity from tax money, as if it belonged to Government. This is taking private property for a charitable purpose and returning nothing to those who own it; an open and criminal avoidance of a Constitutional limitation placed on government. The end state will be where this sort of theft and/or embezzlement is criminally prosecuted.

Justice. We have a justice system borrowed and expanded from that of England. It was instituted to serve the royal government, not the people. It needs to be redesigned to serve the people instead of the crown. Our end state must have the courts and policing agencies serving the public instead of the law.

Operation. We have a congressional process that is in such sharp and abiding internal division that it can scarcely function. It is built with checks and balances to keep it from acting as a ruler; but is so ineffective that a few leaders have been able to use it to rule over the many leaders. We need a government that is focused on serving the people, and that cannot happen while our representatives waste their efforts fighting for us against other Americans.

Public Service. We have a government intent on justifying its actions on the basis of serving a majority. We need a government intent on serving a people. Service is the desired end state. While majority may be used to make decisions, it should never be permitted to set some to rule over others.

Pursuit of Peace and Prosperity. We have a government that would define what we want, even over our objection. We have a government that spends our funds and our future, even though we tell it not to. This is criminal behavior; we need to establish a nation where people who do this are prosecuted and moved from positions of power into places for criminals.

While these specifics do give some definition to what we are to accomplish (the desired performance), we still need to align these specifics with a general solution. Engineering does have techniques to meet this need. In these more advanced applications we have two things to accomplish. The first is better definition, or a more exact understanding, of what our performance will be; and the second is alignment of our action for solution with what people can understand and use in making it happen.

The People's Engineering

Engineering finds practical solutions to real problems; it serves those who have problems to solve. The product of The People's Engineering is technical support for citizens in handling public problems.

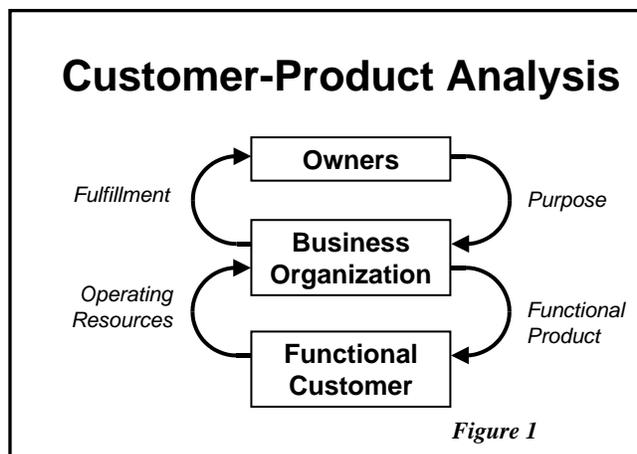
The larger problem we are addressing is generally one of a government that doesn't respond to its own people; but does what leaders consider proper and effective.

Our first engineered analytic tool is Customer-Product Analysis, with its graphic representation that shows the relationship between people and their government, both as it now is and as it should be.

C-P analysis was designed to accomplish efficiency engineering for larger businesses, and it sets key performance understandings for any working relationship. The first is that the owners are the ones who give any organization its purpose and direction. The second is that the purchase-decisions of any organization's customers determine the success or failure of the organization.

The diagram (*Figure 1*) sets this into a visual language that all can see and understand.

One practical rule of engineering is to stop doing things that do not work, and to accept whatever works and expand it into new areas. In this writing, we apply this common sense to the business of government.



C-P Analysis: step one identifies functional customers. Follow the organization's operating income back to find those whose decisions determine to provide that income. Those decision makers are the organization's functional customers.

We are able to identify the income for government as tax dollars. We are able to identify those who make income tax decisions, and it is Congress. This is where we are today.

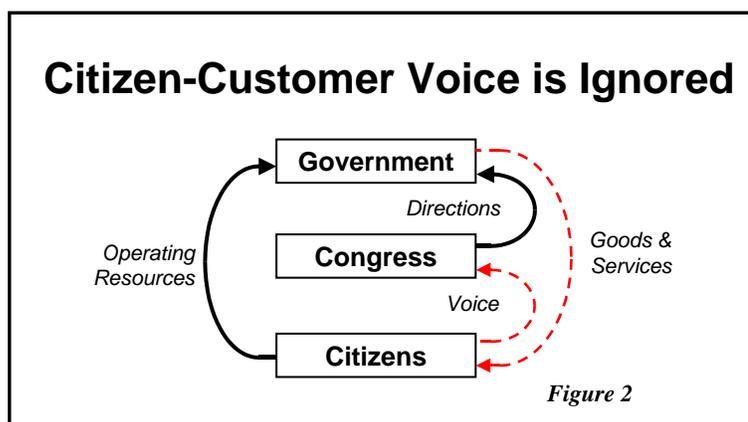
The people as taxpayers, those who have congressional representatives, are to be the functional customers whose decisions should be determining governmental income.

C-P Analysis: step two identifies functional products. The operating relationship for any business is delivery of valued product to functional customers. The business of government is delivering what taxpayers value to the taxpayers.

For current status, the taxpayer is receiving governmental goods and services with minimal voice in the taxing system. The purchase decision is missing; and Congress determines what government will take from citizens and what it provides in return, with congressmen selling their decisions to the public instead of asking people what the public will value.

People now have to be ordered to pay their taxes, and it is backed by criminal prosecution. The most immediate lesson is that the value people feel they receive is insufficient to support the taxation taking place. Our current Federal Government is only able to sustain itself by extracting its operating expenses from a people who support it only under threat.

The current situation almost screams out the lack of representation. The desired end state will have the public deciding what they will fund; and Congress



will implement their decisions.

Again, the engineering representation (*Figure 2*) dramatically and clearly points out the broken value relation so all can see and understand what we have to correct. We have to establish representation where it is missing.

We then need to examine the government relationship to owners. We have the same basic question of inputs and outputs, and ask ourselves where the property of our Government is owned. The property is America; it is the land and the people that our Government has as its working capital.

C-P Analysis Step one identifies functional customers. The question is then who owns the people and the land of this Nation; and it is clear that both belong to the people. Our Government did not spring out of nothingness, but was formed by people, both as individuals, and as elements of state government that represented the people. It was formed under a Constitution that recognized a republican form of government, with direct recognition of the people as the source of this Government.

We, the citizens of the United States, are collectively the owner of both the Nation and the Government that serves this Nation.

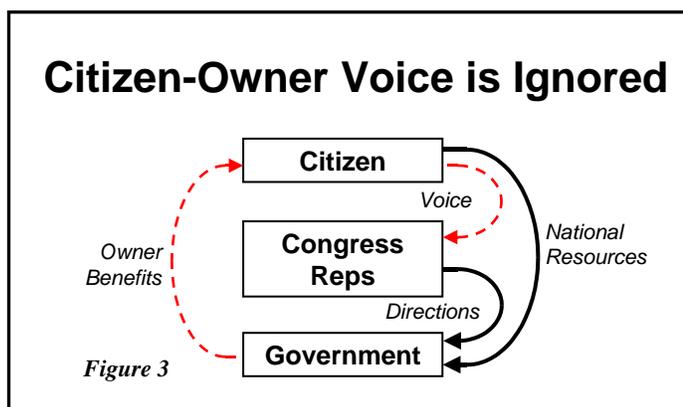
We give our property and our persons over to this Government in order to gain what we value from its operation. We are the ones who have made an investment in our Nation; and are entitled to get a good return on that investment.



C-P Analysis Step two identifies functional products. The Constitution clearly states our official purpose in its preamble; and we are entitled by ownership to the fulfillment of this purpose.

“We the People of the United States, in Order to form a more perfect Union, establish Justice, insure domestic Tranquility, provide for the common defence, promote the general Welfare, and secure the Blessings of Liberty to ourselves and our Posterity, do ordain and establish this Constitution for the United States of America.”

When we look (*Figure 3*) at the existing ownership relationship to our Government, we find it broken in the same sense as for our relationship as customers. We find a Congress that acts



without regarding our ownership, even as it seems relatively disinterested with our being the only real customers.

This is a good working definition of the problem that citizens face, a broken link between governmental authority and responsibility as it relates the people to their Government.

This is where we are; those unwilling or unable to represent us have taken charge of our Government. The next element of our engineering effort will have to address the desired state that we are to accomplish through citizen activities. The engineering will then be designed to support citizens in repossessing our Nation; it will provide technical support for recognizing needs and making changes.

Our first driver for change (*Figure 4*) is the **Ring of Freedom**. This will be our term for the proper relationship between the self-governing citizen-owner and the Government we own. The citizen will provide purpose and direction that the Government will implement through its internal operation. This demands that the members of Congress serve the public, instead of forcing the people to answer to the decisions made in Congress.

Another like concept is the “Cycle of Performance” which provides the benefits of Government to the individual citizens who are, by both nature and by effect, the rightful customers who can value what Government produces.

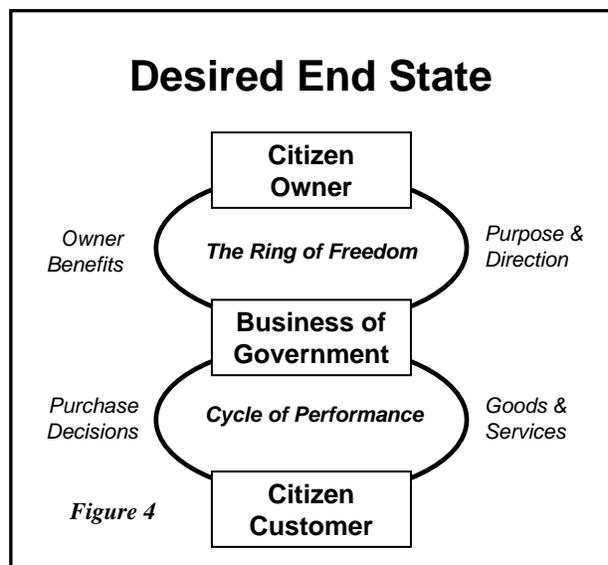
The difference between what we now have and the government fulfillment of these two cycles provides the fuel to power changes. That driver can be simply stated as an operating principle:

**THERE IS ONLY ONE PARTY IN INTEREST;
AND IT IS US!**

All our modern progressive efforts to take care of one group or another, or to see to the interests of some special people who are more important than the rest of us, are to be answered by this same simple driving statement. We are not divided; we are one people and we are the only party in interest. Nobody else, even some subgroup of our larger corporate body, is to be allowed to benefit at our expense without our permission.

The citizen is the source of all government power, whether political, legal or economic. The citizen is the source of law, and not its servant. Those in Government are bound by our laws, but the gathered people of the United States are not. The gathered people of the United States are an authority so vastly superior to government that we can gather and rewrite our Constitution to be what we wish it to be.

The Pareto Principle. Another incredibly-potent new tool is the Pareto Principle, or 80-20 rule. While the principle has been with us for centuries, The People’s Engineering provides a new use. This Principle is the way to establish the voice of the people.



Simply speaking, one in five people disagreeing is normal variation. Where four of five people agree, there is effective unity. This means that 80% of the public can speak for all the public. Where 80% or more of the public tells their leader to do something, it is the voice of the public issuing an order to an agent they hired to represent them. Of even greater potency, wherever any representative leader does something that spends public dollars, and where less than 80% of the public receives what they value, the leader will be embezzling those funds.

If 80% of the public tell their representatives to make income tax go away, their representatives will act upon that direction or risk being effectively fired (office declared vacant and filled by an appointed replacement). The lesson to learn is that this really is our Nation; and only those things that can divide us will limit our ownership.

The People's Engineering also has working tools to assure performance. Key among these is the use of performance metrics. These are measures that are meaningful to people in assuring that their Government is operating as it should.

From more general performance engineering, we also can apply these same metrics to individual actions to determine whether they add-to or take-away-from performance. Performance metrics put the public in charge through measuring the impact of Government actions.

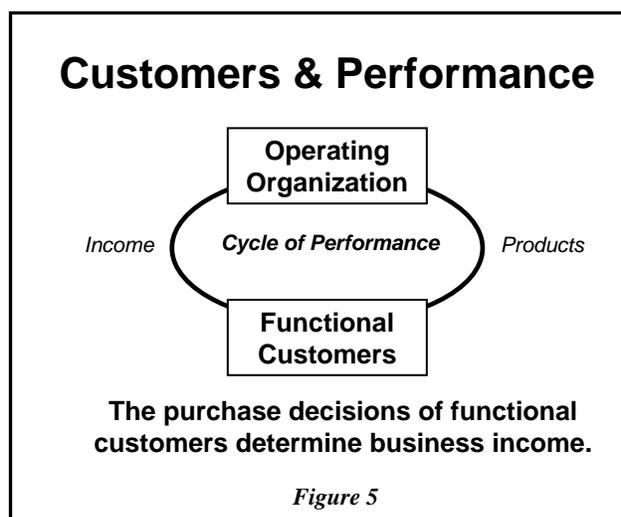
For potency, the present redistribution of wealth through tax-and-spend strategies is seen to be worse than unconstitutional; it is criminal behavior.

There is nothing mysterious about performance metrics. These (*Figure 5*) address the interface between those who perform and someone who can value the output of an organizational effort. The value of output is what customers receive. The cost of inputs is what customers must pay to get the output that they value.

Performance is inherent in the value cycle between customer and organization (what we earlier addressed as the Cycle of Performance). Performance is the value people receive when our Government does what we have told it to do. Effective government has the owner-citizens and customer-citizens comfortable with paying the cost to get the desired result.

The new understanding (that engineering solidifies for the citizen) is that only the citizen can value what the Government does. People within the Government cannot value it for the public; we now have a failure in representation. Experts in Economics and Political Science can only address real value as they hear it from us. Government pronouncements of how wonderful or damaging some action might be are meaningless. We, as owner-citizens and customer-citizens are the only party in interest, the only ones who value any measurements.

Here is where The People's Engineering first gets exciting. We apply the Pareto Principle to this understanding of cost and value and we find the tools to value what Government does. Where 80% of the people feel that they get greater value from a government action than it is going to cost them; it has real public value and a mandate to take the action. Where only a majority see this value, it is just popular and without any mandate.



Where there is no public exposure to cost and benefit, as with some recent legislative activities, the public is disenfranchised. This speaks of a gross failure to represent the people; it addresses value determinations by those who are in Government while denying any voice to those who are able to give real valuation.

The next tool is to recognize performance. Engineering defines performance as converting organizational inputs into organizational outputs. Performance is measured by those external to the corporate effort; it is measurement by its customers and owners. Performance is where the citizen-owner sees what the Government consumes from our Nation in comparison with the fulfillment of the purpose we put upon our Government. Performance is where the citizen-customer values Government in terms of what it costs to gain the values that Government produces for its customers.

Citizens are the only ones who can do this valuation. Acceptable performance is where 80+% of the public feel that the purposes they give to Government are being accomplished at an acceptable cost. Acceptable performance is where 80+% of the citizen-customers of Government value government goods and services as greater than the price they pay in their time, effort and taxes.

The whole cost to citizens is not just in dollars; it is cost in time and effort; it is cost in the strain that people feel in dealing with the Government that should answer to them.

For perspective, consider a pool of 125,000,000 American taxpayers expending an average of 8 hours to do their annual taxes under threat of prosecution. The cost is not just the taxes; the cost also includes 1,000,000,000 man-hours of effort taken from the lives of citizens so that Government will get all the money it has decided to take from us. At 2000 hours per man-year, this is equivalent to an additional unpaid public force of 500,000 Americans. This highlights the extent to which slavery has already been instituted. How many Americans does it take to prosecute a war in the Middle East? We have a greater war being waged by our current Government against the American taxpayer.

I don't say this to be flip, or to prove how smart I am. I am addressing this as another tool, as an attitude that puts citizens into the proper frame of mind to assume more effective authority over those who now misrepresent us. We are the ones who pay for all that Government does. We are the ones who should receive its benefits; and not be forced into slave labor with threats of prosecution.

Efficiency Tool Set. The final tool in this section is from efficiency engineering. Efficiency is a measure of the ratio between the value received and the cost incurred in getting it. It is the comparison of organizational value delivered to personal costs, both in time and money.

When addressed in this way, we can see that our current national challenge can be approached as operational inefficiency in the business of government. Our solution will involve an increase in our government's operational efficiency based on what we value as its only customers and its only owners.

We have a substantial body of expertise to solve efficiency problems. Better still, we know that these tools and techniques have never before been applied to Government. We have a new area of efficiency-engineering application. We have records from new efficiency engineering applications; and the result was a tremendous improvement, one that accomplished things not even considered possible before the engineering was in use.

Ring-of-Freedom Repairs

In this first part, we start with general subjects of repair, and then proceed to specific actions. The **Ring of Freedom** provides a general purpose on which we can find pareto-level agreement that can mandate actions to our representatives.

The first action is the obvious one. We have to re-establish the representative relationship with our elected leaders before we take other meaningful actions through them. The challenge is obvious; it is representatives acting as a body instead of as individual representatives. This is cured by demanding that they act as our representatives on pain of being summarily dismissed from office. Either they serve or they are replaced with people who will serve. We can come to pareto-level agreement on that demand; and we can agree to replace any who challenge their own public base.

The second area to handle is the corruption of money that now encourages our representatives to see to the interests of those who have no right to any voice in our Government. We have to wash away those activities that give voice to dollar-based interests. This is done by prosecuting any who continue to take part in bribery, both the private interests and public officers involved. We can come to pareto-level agreement that only citizens are entitled to a voice in our Government; and that it is a crime whenever non-citizens intrude in this relationship.

The third effort is to reclaim our Constitution. This is done by simply declaring our ownership; and again removing anyone from authority who thinks otherwise. We can agree that we are not a people to be shoved into the background. We can come to pareto-level agreement when we demand our leaders to honor the Constitution as it is written, and that it is criminal for anyone who takes an oath of office to misrepresent it.

The fourth effort is to address our modern taxation, which is built upon non-representation. The cure is inherent in controlling spending by putting the checkbook for taxes into the hands of the one the taxpayers elect; and hold that person accountable for providing value from any checks they write. This aspect of our problem is partly cured by the first action above; and partly by a new understanding that taxpayer's value decisions determine what we spend our tax dollars to purchase.

The fifth effort is to re-establish citizen rights. These are rights that belong to the people, not freedoms that government can permit or deny by law. The most important for this exercise are the rights inherent in establishing our government. This includes rights such as voting and gathering to address government, whether for redressing grievances or simply to direct its actions. We can come to agree that there is something very special about being a citizen of this Nation; and that we have rights and privileges that are not granted to foreigners.

The sixth effort is to mandate justice. Justice is not on behalf of Government; justice belongs to us, the people. Government is not to sell it to us for a dear price, and certainly not to allow money concerns to modify or control the services that we receive. Justice is a right! Any process or procedure of law that would deny justice is an insult to us as a people; and mandatory correction is a freedom-based potential. We can find pareto-level agreement that

Government is to provide justice as a service, not as something to be purchased by those with money and political influence.

The seventh effort is to remove protections of public employees from the public that employs them. This is the utter and complete rejection of the special status of government employees as a people who answer to some superior government authority. There is only one party in interest, and it is not a government that is superior to the people.

Action

That's it. You are now ready to begin the process of repossessing our American Government. We begin the action by implementing the **Ring of Freedom**. We use this as a basis for gaining 80+% agreement among citizens and presenting this to our leadership as what they are going to do. This gives us our public voice, the one that silences all other voices in political government.

Where any representative disagrees, the cure is removal. Such a removal is not replacement through voting, it is a firing action. It can be a citizen notification to state government that the representative has abandoned his office, with a demand to declare it vacant and appoint a successor.

Ring of Freedom Repairs in General

Intelligent action by common citizens starts with a clear knowledge of where we are, and where we need to go. It is only where our understanding is clear that we can gain the necessary level of agreement. It is only where we can see the value of the corrective action that we can mandate to our leaders that they will make it happen.

We must also address the problem of division, which is the only truly effective weapon that the enemy of freedom has in his employ. We have been so steeped in internal divisions and competitive government process that it takes a positive understanding of our deeper unity-of-purpose to keep our effort on track; we must expect to continue reminding one another of our common needs.

The first rule is one of attitude; and it is an attitude of teaming with our representatives. They are not the enemy, and we cannot allow them to ever stand against the people or to serve any other interests. We can be jealous of our rightful place of authority when we come together. We are corporately the only party in interest, and can be rightly incensed when any supposed leader would attempt to pit some of us against other Americans. That should be treated harshly whenever encountered.

Rule: Our representatives are to serve us, not to enter into conflict or combat with other Americans. This is a rule of attitude for the self-governing citizen. Entering into conflict or contest with other Americans does not serve us. We send people to Washington to serve, not to be gladiators to entertain us. People who go to Washington to fight for us need to be dismissed; fighting with other Americans is not a valid representative purpose.

Rule: Our representatives are to lead us where we want to go, not to make decisions for us based on what they think is a best way to overcome other Americans. If they do not know what we want, it is their responsibility to ask before they act.

Rule: The majority does not rule over Americans. The majority makes decisions that must be made; but no simple majority should ever be allowed to disenfranchise or deny other citizens. It should take 80+% agreement to do that!

Rule: When the people decide on a direction, the representative leads. Failure to lead where the people decide to go is a failure to fulfill the office, an offense that justifies summary removal of the offender. When the people do not have a consistent direction (less than the 80%), then it is up to the representative to do what must be done, but not to cause harm to any significant part of the people represented.

Rule: The people own the government and everything that is in it. The people own every public dollar in the U.S. Treasury, every building, every desk and chair, every vehicle, and even the pencils on the desks of public employees. Those who are employed by Government, whether through election, appointment or hiring, are to respect our ownership.

Rule: The Government serves the people, it does not demand from them. Only the people can demand or mandate. The people in Federal employment of all types are bound to serve, and no law or regulation that authorizes otherwise can be allowed to continue or have effect.

Rule: Law serves us, the people. Citizens do not serve the law. We answer to laws that protect us from each other and from dangers. We answer to laws that are necessary for the proper representative action of Government. We utterly and completely deny any law that would put a burden upon the American citizen against the will of the public.

Exercising our public voice to effect is a matter of a performance process for the individual citizen; Speaking as a people is what we do that will have the desired impact.

The actual method and approach that empowers us as a represented people is described at Appendix A. What follows are specific repair actions based on changes that we can direct.

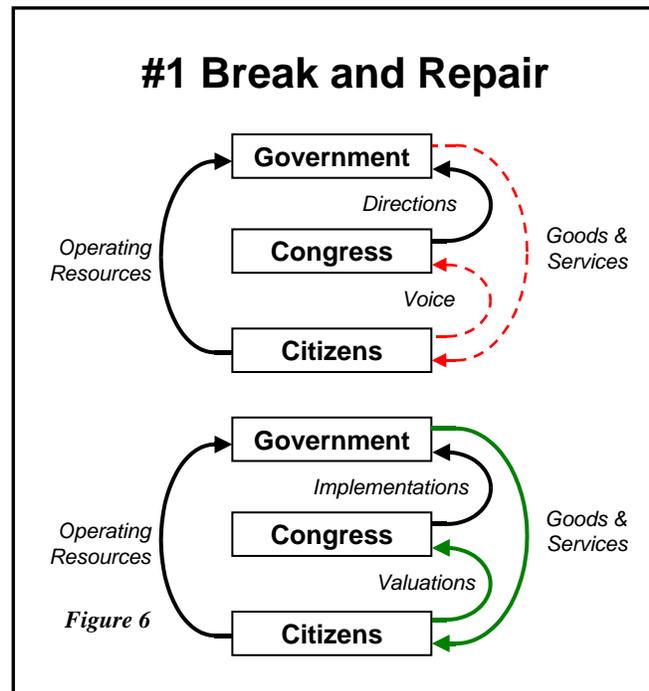
First Repair - Representation

The first repair must address the most immediate problem, the recognized break in the system when it comes to the relation between us and our Government.

First, any lack of representation is unthinkable and intolerable. The solution (*Figure 6*) is not one of pleading for change, but simply directing it.

In observing how the problem is maintained, it is obvious that the Congress is acting as an independent body, even though its members are elected. For perspective note that some Congressional leaders have greater authority than others, and they give those they represent a greater voice in government than other citizens. Again, denial of equal government to citizens is probably criminal behavior.

The answer is to correct individual members, assuring that they really do represent the people who elect them on pain of immediate and final dismissal. When the representatives are only authorized to individually represent the people who elect them, then that will be the end of misrepresentation by the body.



The driver that brings us together is the misrepresentation. It provides something that we, as a people, can agree upon at the 80+% level. The action that puts things back in order is to act individually in effecting our congressional representatives, insisting that they protect and defend the interests of those individuals who elect them.

Chief among these interests is the corruption of dollars. Taking public money and dumping it into a general (slush fund) account for Congress to spend is neither good law nor good government. This was not authorized by our Constitution; it is an internal operating process instituted by earlier representatives and maintained only by our lack of action. The cure is to tell our representatives to reverse this in a way that they will change it or face short-term removal from office.

The pareto-level mandate is to divide out the funds taken by taxation from each voting district; and effectively give the checkbook to the representative that answers to those people who were taxed. What that leader does with other people's money is then answerable to the people, not to Congress acting as a body.

For example of the potency accomplished, spending the money that home-owners would spend on their own homes and families to benefit those who cannot afford to be home-owners would probably get the representative fired. Spending on public charity to foreign nations is likely to be challenged as embezzlement. Spending money that Congress does not have is likely to get every representative who votes for it in immediate and serious trouble with their electorate.

The leash is placed on spending, not on taxing. If the Government wants to support charities, they can provide governance instead of the taxpayer's money. The proper place for

the expertise of government is arranging an effective system to receive and direct individual taxpayer donations.

The documents that can gain this pareto-level agreement are on the following pages.

OPPORTUNITY: *Tell your representative how you value self-government.*

A MANDATE TO HOUSE REPRESENTATIVES

My representative is to do all that is necessary to recognize citizen ownership of all public money. My representative is to take authority over, and responsibility for, any and all funds collected by our Federal Government from citizens or businesses within my voting district. He/She is to be effective in promoting similar authority and responsibility for all funds collected in the voting districts of other representatives.

My representative is to join with other representatives to assure that no others will be able to authorize or expend funds gathered from my voting district unless they have been duly elected to be my personal representative in Government, or upon a positive vote of 2/3rds of both the House and the Senate.

My representative is not to expend any funds without the approval of at least one of my senators, unless authorized by both the House and the Senate as noted above.

My representative is to be my agent for expenditure of these funds, and no funds from this district shall be expended without returning reasonable value to the voters in my district for each tax dollar expenditure. Any question of "reasonable value" is to be finally determined by a finding that 80% of the citizens who pay taxes consider the return value to be reasonable.

My representative is to report to me at least annually and to have published regularly the status of public funds held for me, amounts of each expenditure authorized, the senator or senators who have approved the expenditure, and a statement of any purpose served.

(Please circle the responses that best represent you)

I, as a citizen of the United States speaking to my Congressional Representative

Direct this action. Support this action. Do not support this action.

I, as a citizen entitled to representation (am / am not) willing to volunteer some of my personal time and effort to further this cause .

Contact information: _____

OPPORTUNITY: *Tell your representative how you value self-government.*

A MANDATE TO SENATE REPRESENTATIVES

My senators are to do all that is necessary to recognize citizen ownership of all public money. My senators are to do all that is necessary to assure that my House representative will take authority over, and responsibility for, any and all funds collected by our Federal Government from citizens or businesses within his or her voting district. He/She is to be effective in promoting the same for all tax dollars collected in the voting districts of other House representatives.

My senators are to join with other senators to assure than no others will be able to authorize or expend funds gathered within this state unless they have been duly elected to be a citizen’s personal representative in Government, or upon a positive vote of 2/3rds of both the House and Senate.

My Senators are to review and approve or authorize expenditures by my House representative on my behalf.

My Senator is to assure that tax dollars from our State shall not be expended without returning adequate value to the citizens of this State. Any question of adequate value is to be finally determined by acceptance of 80% of those citizens who pay taxes, that value is considered adequate.

(Please circle the responses that best represent you)

I, as a citizen of the United States speaking to my Senatorial Representatives

Direct this action. Support this action. Do not support this action.

I, as a citizen entitled to representation (am / am not) willing to volunteer some of my personal time and effort to further this cause .

Contact information: _____

Second Repair - Non-Voter Influences

The second source of political corruption (*Figure 7*) is the influence of non-citizens dollars in the operation of Government. We have a word for this, and it is Bribery. It is a felony against the people. The cure is to establish a mandate to prosecute all who engage in this.

The basis for agreement is that there is only one party in interest, and it is us; and we do not have to accept being victims of criminal behavior by our representatives. We are the only party in interest; there is no basis for any other party to even have a voice in our Government. No union, corporate employer, political action committee or think tank represents us; we elect our own representatives and we can hold them accountable to us for what they do.

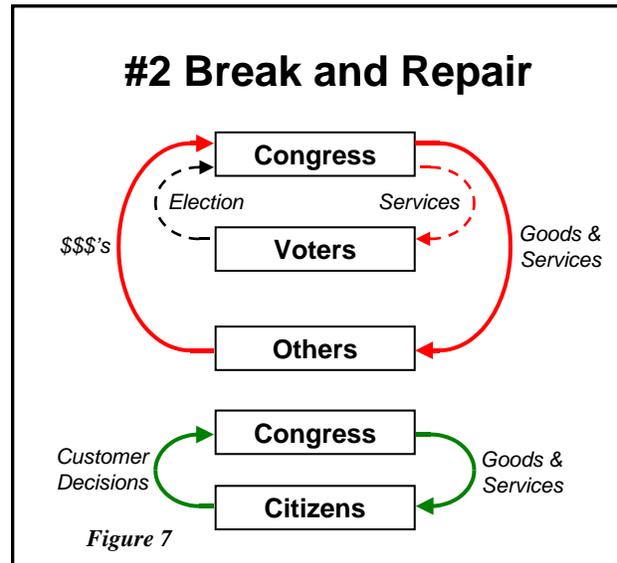
Among the worst offenders are political parties. Not even a political party has any right to influence our leaders. Once elected, our representatives answer only to us. Any attempt to see to the interests of others after election is to be prosecuted. We can direct both the passage of laws and legal implementation to make that happen.

Political parties are not even entitled to the candidate of their choice. They do not represent the public, but are private interest groups with their own non-representative leanings. If a political party helps to get someone elected, they should be barred from running any candidate to defeat the one that the people elected. That would be giving the political party a choice to which it is not entitled. There is only one party in interest, and every influence allowed to others is taken away from us.

Taking funds from non-citizens to engage in political activity is not simply to be forbidden, it is to be prosecuted as Bribery. If some person is elected, with contributions from non-citizens, they are to be subject to disqualification and to be removed from office. Any removal is for us to direct; there is no tolerance for others having their say in the Government that exists only to serve us.

The proper way for outsiders to have influence is to have it upon the citizens; as we are the only ones who are entitled to a voice in this Government.

The document that is likely to gain pareto-level agreement is on the following page.



OPPORTUNITY: *Tell our leaders that non-citizen dollars do not buy representation.*

A MANDATE TO ALL CONGRESSIONAL MEMBERS

Only American citizens are entitled to representation within our political Government. Providing representation for others can only reduce representation for citizens, which constitutes a crime against The People and against our Republican form of Government.

My representatives are to recognize and legislate that only citizens, and citizen groups gathered for the purpose of addressing representatives, are entitled to promote their personal interests to my elected representatives. Attempts to come into representation by providing non-citizen donations or public endorsements, is to be prosecuted as a felony. Non-citizens may neither provide dollars to, nor otherwise take part in, the political process at any level.

Neither candidates for office nor officers, can knowingly receive the benefit of non-citizen contributions without engaging in Bribery; and conviction for Bribery shall immediately disqualify the criminal from any and all further public service. Private organizational officers shall be personally accountable for all improper political acts of their organizations.

My representatives are to legislate for direct and effective enforcement, and to provide reasonable manpower and funding to receive public or private complaints and to assure an aggressive and independent investigation of accusations, and prosecution where appropriate.

(Please circle the responses that best represent you)

I, as a citizen of the United States speaking to my elected Representatives

Direct this action. Support this action. Do not support this action.

I, as a citizen entitled to representation (am / am not) willing to volunteer some of my personal time and effort to further this cause .

Contact information: _____

Third Repair: Constitutional Government

Repossessing our Constitution is also to be a directed action. We are to mandate this to our leaders. The only party in interest is the people of the United States; and our Constitution is our instruction to those who exercise public authorities.

Implementation (*Figure 8*) requires deep changes in how we treat this Constitution in law. We have a body of evidentiary law to address the meaning of documents between people, and we can direct that it be applied to our Constitution, to this our agreement among ourselves concerning self-government.

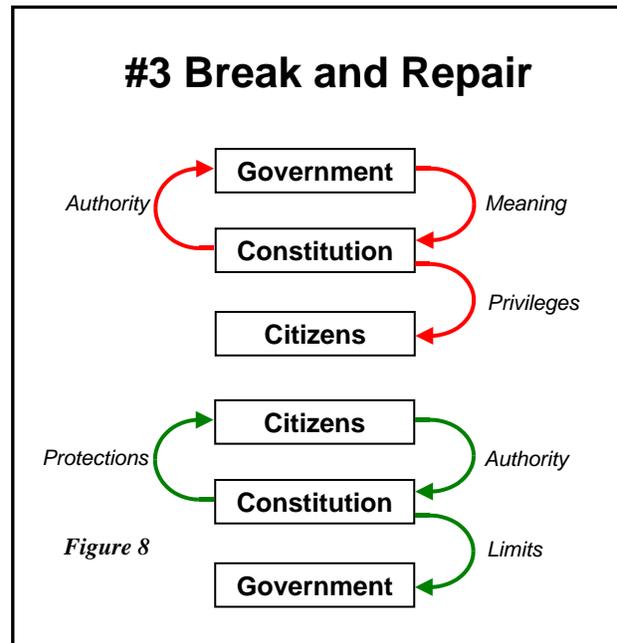
First, there is the parole rule of evidence. When there is a written document, it is the primary witness to what that document means. Prior judicial decisions are not even admissible as evidence; the professional opinions of our legal experts are theirs alone.

When there is a question of what any writing means, it is a question of fact; not a question of law to be determined by majority vote among justices. Judicial interpretation that adds to, modifies or denies what is written in our Constitution involves using a change method that is effectively denied within the Constitution. The justice or judge who would take part in judicial reinterpretation of our Constitution is openly and effectively operating in violation of his or her oath of office. Ignorance of this law is no excuse for a judicial professional. That breach of trust should be a cause to remove the offending public employee, no matter what protections he or she think they have.

When our courts have a problem understanding the meaning or content of our Constitution, all questions are to be turned over to a jury of common citizens, to people who really do represent us. They can then read the document; and then tell our courts what it says and what it means.

Again, if judges and justices find this unacceptable, they can be released from their positions of authority. They are just employees; and are not a separate party in interest. Ours is a law for the people, not for legal experts. If they cannot make any principle of law understandable by common people, that law needs to be declared unconstitutionally vague and unenforceable.

The document to gain agreement on this change is on the following page.



OPPORTUNITY: *Tell your political leaders that our Constitution belongs to us.*

A MANDATE TO ALL CONGRESSIONAL MEMBERS

My representatives are to legislate that The Constitution for the United States is The People’s instruction to all those within our Federal Government. They shall legislate that any material violation of the meaning or intent of this document as written goes to the employee oath, and is an immediate cause for removal from federal office and from further public service. This is also to mandate the issue of implementing judicial orders from federal courts upon presentation and finding of violation.

My representatives shall legislate that the meaning and content of our Constitution shall be legally recognized as fact, not as law. All cases of controversy as to what is written in this document shall be referred to the people of the United States, who may be represented by a duly empanelled jury of citizens. Refusal to seat any citizen on such a jury shall only be allowed when so ordered by the court upon a judicial finding of incapacity during regular screening procedures.

In all cases, a finding of fact as to our Constitution as agreed upon by 80% of a jury may not be further questioned except by a second jury of like citizens. As an agreement among the people, no evidence of prior determination of fact shall be acceptable as evidence unless that prior determination was made by 80+% of a jury deciding the same issue.

A jury, duly appointed for another cause, upon the raising of a question of constitutional meaning or content, may hear and make determination of what is and is not written in our Constitution; but only an 80+% determination will reverse or modify a finding of fact previously established by 80+% of another jury of citizens.

(Please circle the responses that best represent you)

I, as a citizen of the United States speaking to my congressional leaders,

Direct this action. Support this action. Do not support this action.

I, as a citizen entitled to representation (am / am not) willing to volunteer some of my personal time and effort to further this cause .

Contact information: _____

Fourth Repair – Taxation

It is hard to find any effort so damaging as our current income tax. Government needs to operate, and must have resources to do so. The idea of taking from citizens and doing what legislators decide to do as a body is not simply wrong, it is an open denial of the Ring of Freedom, a denial of public employment in favor of assuming status as temporary rulers.

Some sort of graduated taxation is also supported. But even with this, our legal Government must still work for the benefit of all. Some will get more service than others, and there will always be some who cannot contribute a fair portion to the effort. This is so with every baby every person who has aged to senility, and with those who are so ill that their every effort is taken up in living.

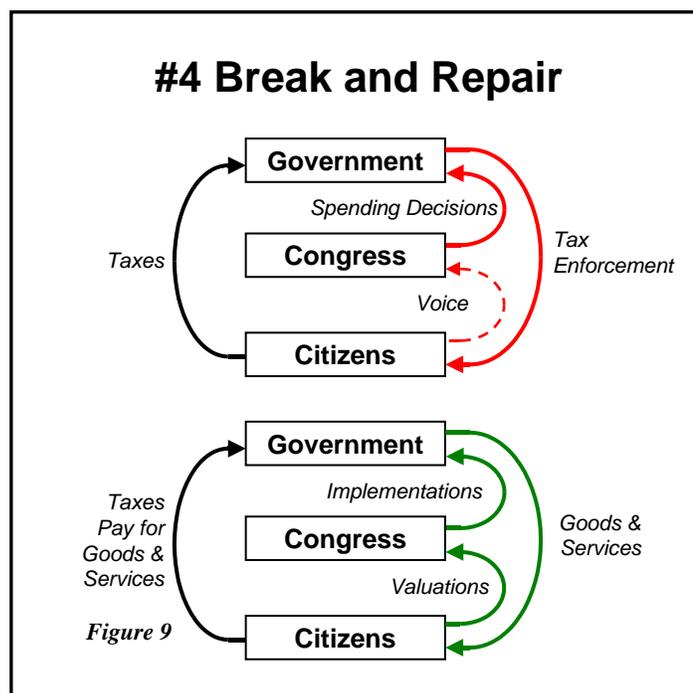
So what is reasonable? The Rule is to ask the public. What 80% of the public will support as being reasonable is, in fact and by definition, reasonable.

What general government needs to operate is to be supported. But we return to the general purpose of service; and we return to our most-intelligent Constitutional provision that the government can only take private property for a valid public purpose. Taxation, whether sucked away from us as income tax, or drawn from what we own as investors and owners, is subject to this restriction.

Until there is a public purpose – the taking is not legal. Every dollar taxed from citizens, whether directly or through the property that they own, is still citizen property. The Government can only treat it as public property (*Figure 9*) when in the act of spending it for our benefit.

And if the courts disagree?

The answer is, of course, that we-the-people own the courts even as we own the whole Government. If judges and justices are in disagreement with the people, they are in the wrong. If any public officer cannot agree to serve the public, it is cause for dismissal. Only the dismissal process needs to be an issue; the dismissal is not in question and can be directed to those leaders who are willing to represent us.



Our benefit is determined using the Pareto Principle. If any public spending benefits 80% or more of the people (in the understanding of the people) then that spending is authorized. Otherwise, it is embezzlement; and can subject the leaders who would take such an act to criminal prosecution with summary removal from their positions of authority. Failure to represent us is intolerable for any public representative.

The only exception should be a genuine public purpose, something that serves the whole of public, even though some lesser part of it (less than 20%) might object. We have controls for this already written into our Constitution, as in the requirements for passage of a constitutional amendment. The action document is provided on the following page.

OPPORTUNITY: *Recognize our ownership over public (tax) funds.*

A MANDATE TO ALL CONGRESSIONAL MEMBERS

My representatives are to legislatively recognize that the authority to tax gives leaders the right to hold taxpayer money as representatives of the public; but that it belongs to the individual taxpayers until spent to their benefit. Spending it in a way that brings inadequate return value to taxpayers who own that money is misrepresentation; it is a violation of the right to be secure in ones property against unreasonable seizures, and it victimizes the individual who is denied representation. Intentionally misallocating taxpayer funds is to be prosecuted as a felony

In all cases, a violation of this provision as to any individual is permitted where 80% of the taxpayers whose funds are expended shall receive effective return of value from the expenditure. It is also permitted where there is constitutional provision recognizing the need for the expenditure, or where agreed by two thirds of the members of both the House and Senate on behalf of the people they represent.

Any citizen may challenge misrepresentation, but only upon indication that there is more than 20% of the represented taxpayers that do not receive value that exceeds cost. The federal courts shall accept such a challenge when based on a poll of taxpayers with a finding of 20+% accepting their return from the act as less valuable than the cost incurred. The felony shall be proved through a finding of 80% of a duly empanelled jury that less than 80% of the taxpayers have received more value than the cost incurred.

Any deliberate and intentional misrepresentation shall be cause to declare the office of the offender abandoned, and the former representative may be subject to prosecution for criminal misconduct in office. Innocent misrepresentation shall be reversed by order of the court so far as this is possible without disenfranchising other citizens.

(Please circle the responses that best represent you)

I, as a citizen of the United States speaking to my government representatives,

Direct this action. Support this action. Do not support this action.

I, as a citizen entitled to representation (am / am not) willing to volunteer some of my personal time and effort to further this cause .

Contact information: _____

Fifth Repair – Citizen Rights

There are those who firmly believe that citizen rights are granted by Government. This is in discord with the very concept of freedom. It denies the legal foundation for our Government and is an insult to the people of this Nation.

Our Constitution is not the source of citizen rights, it is the document that limits the authority of government officials when they act in the name of the people. It protects selected rights from representative tampering.

The Ring of Freedom issue on which people may come to general agreement is that our inherent rights belong to us. This indicates that no law can strip any constitutionally mentioned rights from us except in accord with the formal procedure allowed to our leaders within our Constitution. The idea that some court ruling can strip away these rights is not simply offensive, that decision would involve a criminal misuse of the legal authority given to the judges or justices involved in such a determination. Our leaders are to serve us, not to serve our laws.

Many citizen rights are inherent, as the obvious right to establish our Federal Government. Citizen rights are greater than anything that was given to employees within our Government.

Citizen rights include the right to self-defense, and any law that would deny the free exercise of self-defense is unconstitutional on its face. No valid law can replace private self-defense with public defense. That is not simply wrong; it is beyond the authority granted to Government.

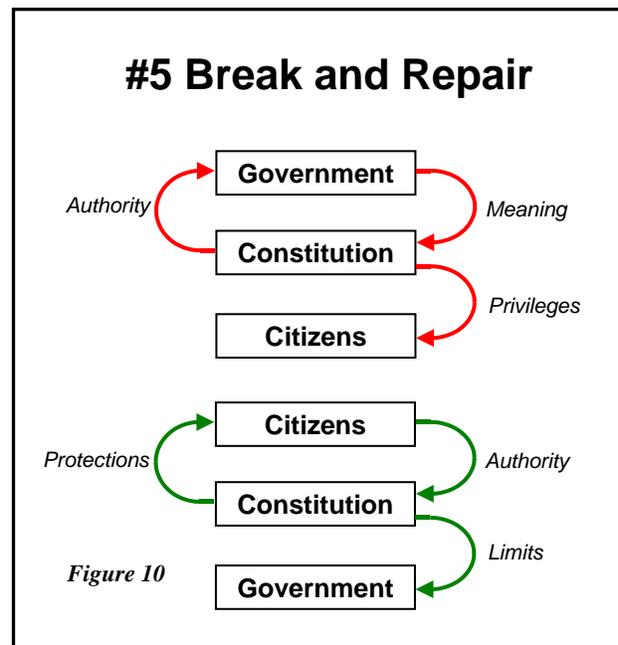
We are not to be governed in taking care of our persons, papers, houses or effects. We are to be self-governed, and supported by our government. So long as our private actions do not take away or limit the rights of others, our actions of self defense are to be honored by all who are in our Government. The government gets to interfere when there is a Constitutional interference authorized under the rules provided to those who govern, or where exercise of recognized rights would interfere with other inherent citizen rights.

There is no right of the free press; there is only our right to have the benefits of a free press. Our rights are personal.

The offense taken by some people at the rights of others does not give government authority to act, or even to interfere. The only major exception is to prevent criminal acts, to protect the public from harm or threat of harm. The other is to perform assigned tasks.

The public officer who fails to honor the citizen’s exercise of his or her inherent and recognized rights (*Figure 10*) should be personally liable to those who are effected. The only defense is that 80% of the public agrees that those actions that interfere with citizen rights are reasonable in light of the situation. The default is that the people are free, not that the people are regulated by government for the good of the Government, or even for their own good.

The action document for implementing this repair is on the following page.



OPPORTUNITY: *Tell your representative to recognize inalienable citizen rights.*

A MANDATE TO CONGRESSIONAL AND STATE REPRESENTATIVES

My representatives are to legislate and insist that inalienable rights may not be limited, regulated or otherwise infringed upon through representative government at any level. Limiting or infringing these rights shall only be permitted upon conviction for crime or as 80% of a representative citizen panel or jury established for that purpose may recognize; and this may only be overturned by another citizen panel or jury of like purpose through a subsequent finding.

These rights shall include a right to life in light of the rights of others to live, liberty in acts that do not interfere with the liberty of others, and the pursuit of happiness in light of the same pursuit by other citizens. It shall include protection of acts of self-government, acts of self-defense, and preservation of personal security. Self-government specifically includes a right to a voice in government, a right to representation in public acts affecting the citizen, and a right to assemble and seek redress of grievances. Self-defense specifically includes the right to bear arms and to protect oneself, one’s immediate family, and one’s property from criminal violation. Personal security includes the right to exercise ownership over ones person and property in light of the like freedoms of other citizens, and the right to an effective voice in government.

No act of criminal misconduct or infringement of these rights shall be a cause of additional rights or privileges under our law for the one in violation. The one who violates inalienable rights of citizens shall be legally responsible and accountable for all results that arise from that violation, independent of the acts of others. There are rights that arise from accusation of crime, but these go only to administration of law; and not to protection from those who are harmed.

All authority to infringe or limit any citizen right by finding of the people shall expire four years from the granting unless renewed by a jury of citizens empanelled for that purpose.

(Please circle the responses that best represent you)

I, as a citizen of the United States speaking to my government Representatives

Direct this action. Support this action. Do not support this action.

I, as a citizen entitled to representation (am / am not) willing to volunteer some of my personal time and effort to further this cause .

Contact information: _____

Sixth Repair – Public Justice

First, Justice is not some service that Government provides. Justice is a basic civil right for any American citizen. The very concept of having to hire a private attorney to gain justice, where justice can be swayed by that attorney's skills, is abhorrent to our Ring of Freedom.

Rule: Expending public resources to deliver justice is a public mandate. Those who fail to provide justice in their public capacity, or who actively interfere with the rendering of justice to citizens (*Figure 11*), can be removed from public positions of authority. They are also to be privately answerable to citizens who do not receive the justice services they are entitled to receive. They are to be publicly answerable for any criminal wrongs accomplished or furthered by or through their failure to serve the people.

Rule: Laws do not determine justice. We have judges and juries of citizens to assure that we, as a people, receive the justice to which we are entitled. Laws should be guidance, not mandates for those who are charged with delivering the value of justice to the people.

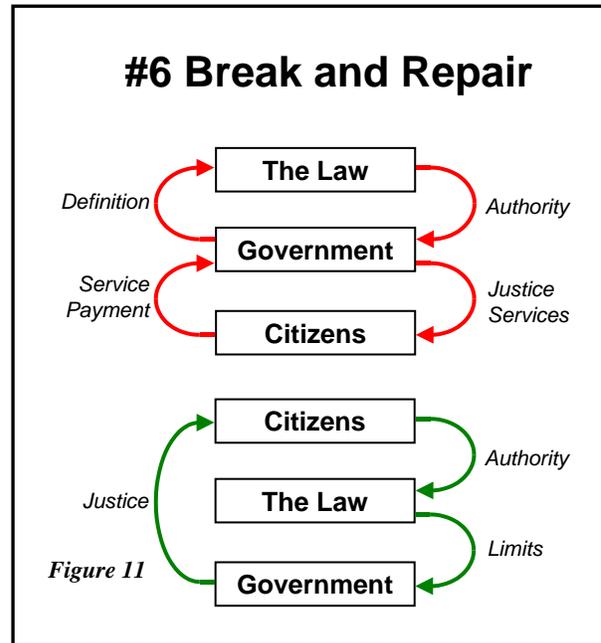
Public and Private Justice Rule: Justice for the few is not possible at the expense of justice for the many. The aggrieved is not entitled to any justice that disenfranchises the larger people as represented by 80% of the public.

Rule: Justice is denied only when 80% of the people feel that it has been denied. Those who deliver justice are to be protected in the reasonable completion of their public duties; but should always be aware of the potential for granting personal justice at public expense.

I note that these justice-based corrections involve deep changes to our legal system. It scraps the current understanding of social justice that allows the few to benefit at the expense of the many. It scraps the protections that justice professionals have enjoyed in doing what the law seems most to tell them to do, replacing this with a demand to be judges. It requires service, and makes sure that those in the justice-service understand who they are to serve.

This change will remove the public and private positions of many of the people now employed in, or required by, our current justice system. It limits the justice theater of the courtroom that is ruled over by the judge on behalf of a sovereign government. It removes the need for a citizen to hire a private attorney to get a reasonable chance of justice. It resets the purpose of the justice effort from providing fair-broker services to seeking out and providing justice services. It opens the way to challenge the application of criminal punishment, a cost to the public that is often incurred without any service to the public.

It opens the way to deny public support when justice is not the purpose of the participants. It opens the way to act on the basis of citizen rights and public mandate, rather than limiting our public officers to strict adherence to laws. The action document is on the following page.



OPPORTUNITY: *Tell your representative to deliver citizen justice.*

A MANDATE TO CONGRESSIONAL AND STATE REPRESENTATIVES

My representatives shall legislate that no public law or regulation will be enacted or interpreted to provide personal justice in a way that damages or harms the public. Legislation shall recognize the public purpose of settling private disputes; and authorize expenditure of the time and effort of public officers to provide fair and balanced restitution for private wrongs. The only purpose for criminal proceedings shall be protection of the public.

The courts are to be designated as the defenders of justice; and delivery of justice shall not be sacrificed to gain other public purposes. No judge or justice shall be held accountable for violation of law or principle in the proper and effective delivery of justice to individuals and to the public.

My representatives are to do all that is necessary to assure access to justice services to all citizens as a governmentally granted right of citizenship. This shall, at a minimum, include fully funding police and judicial efforts that may be necessary in this pursuit. This shall deny public funding or contribution to acts that promote or encourage injustice. It shall deny public funding or contribution to acts that limit the recognized freedoms of more than 80% of the public for the benefit of less than 20%.

Justice shall specifically include the active protection and defense of inalienable citizen rights; and protection of recognized freedoms. Justice shall specifically include the rapid and effective hearing of causes, with resolution upon a first hearing.

My representative is to legislate reasonable economic and other supports for implementation.

(Please circle the responses that best represent you)

I, as a citizen of the United States speaking to all my government representatives,

Direct this action. Support this action. Do not support this action.

I, as a citizen entitled to representation (am / am not) willing to volunteer some of my personal time and effort to further this cause .

Contact information: _____

Seventh Repair - Protection from the Public

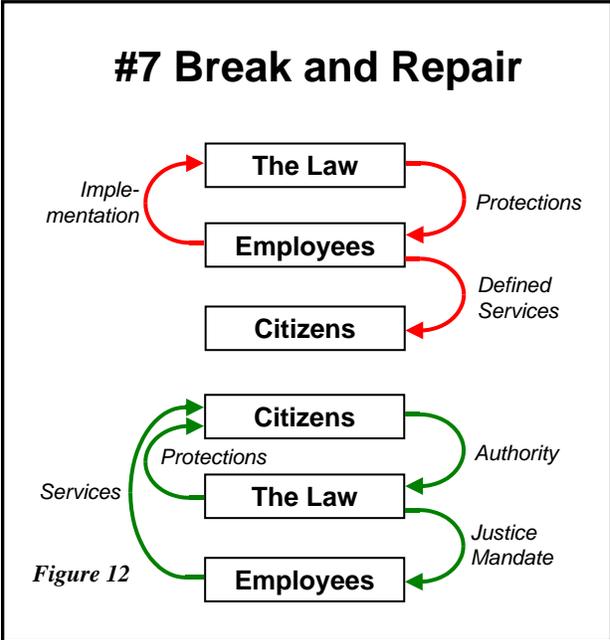
An employee owes a duty to the one who employs them. That duty is to do what is productive; and to support the performance set by the employer. No official act that accomplishes a crime or tort against the citizen-owner of our Government has any legal basis for protection from public or private action. The same violates the employment relationship.

The same is true for those who work in the business of government. The very concept of protecting public employees from actions by a citizen that takes damage from what they do, is repulsive. There is no public purpose served by protecting public employees from owners who take damage by their voluntary official acts.

This (Figure 12) includes police officers and judges. It includes members of Congress. It includes federal attorneys and elected officials in relation to those who elect them.

It also goes back to the first driver for citizen rights in government, that there is only one party in interest.

There is a valid justification for some level of protection, as with a police officer who must commit a legal battery against a citizen to accomplish an arrest. There is protection for a public officer who must take reasonable action to fulfill the purpose for his position. The police officer would not be liable for the battery against the one arrested; but would be protected. The judge who sentences a man convicted by a jury to a criminal consequence would be protected, even if the conviction was later overturned. He or she would be doing what was required of a judge in fulfillment of the judicial function.



Good protection results from fulfilling the purpose for the granted authority. Protection is to be denied wherever there is a voluntary exercise of authority that leads to any tort or criminal result affecting a citizen. The citizen who takes harm from a voluntary public act should be permitted to seek damages or prosecution of the public officer who chooses to do actions that threaten or harm citizens.

The action document that implements this repair is on the following page.

OPPORTUNITY: *Denial of public protection from the public.*

A MANDATE TO CONGRESSIONAL AND STATE REPRESENTATIVES

My representatives are to recognize the public as their employer, and to require the same of all public employees. All public employees, whether elected, appointed, hired, or otherwise brought into public service, shall owe employee loyalty to the public.

My representatives are to do all that is necessary to deny special legal protection to government officials for their voluntary actions, or for their failures to perform the requirements of office. Members of the public who take harm shall be given access to reasonable methods for correction or restitution against offending public employees as individuals. This shall narrow official protection to acts reasonably required of government officers and employees for the proper and effective fulfillment of their positions; but not to voluntary exercise of public authority that might reasonably lead to citizen harm or damage.

This legislation shall specifically include joining other public officers who interfere with a wronged-citizen’s corrective efforts as those who cause the wrong. This also includes those whose refusal to perform required public duties interfere with reasonable corrective actions. They shall be recognized as accessories to any original wrongdoing, and fully liable to the injured citizen along with the original perpetrator(s).

My representative is to provide reasonable economic and other supports for implementation; with receipt of citizen complaints; negotiation and resolution of citizen challenges; and support for personal suits or prosecution of public offenders as is appropriate.

(Please circle the responses that best represent you)

I, as a citizen of the United States speaking to all my governmental Representatives,

Direct this action.

Support this action.

Do not support this action.

I, as a citizen entitled to representation (am / am not) willing to volunteer some of my personal time and effort to further this cause .

Contact information: _____

Eighth Repair: Performance Metrics

Citizen management over Government requires that there be a difference between a performance success and failure; and it must be measurable by citizens to be meaningful.

The measure is the value we receive as citizen-owners; which is keyed to the purpose of Government as established in our Constitution. The question to answer is whether we have any increase in "**Justice, ... domestic Tranquility, ... common defence, ... general Welfare, and ... Blessings of Liberty...** (for) **ourselves and our Posterity.**"

This is what we measure. As with most such metrics, we are not looking for some absolute state of fulfillment; our purpose is that these should increase.

Performance is not based on effort; it is based on results. The general definition of success is an increase in these metrics; and they will be measured by ourselves as the owners who created this government for this stated purpose.

There are no secret performances! If we do not see an improvement; there is no improvement. If we cannot measure some improvement by our own accepted standards, then there is a probable failure.

Each of us has representatives who are required to perform. If government is performing exceptionally in giving us what we require of public leaders, our representatives deserve the credit and reward. If government is failing us, then our representatives are failing us; and we should reduce their pay and privileges, or should replace them.

It is also good to note that we are a self-governing people; and government performance metrics do not measure what we accomplish for, or in spite of, government. What we accomplish through our self-government activities is our performance; the performance of government is what our representatives have been able to accomplish for us.

We must also handle the most immediate challenge of measuring popular opinion instead of any hard result. The answer is that only the people can measure the value of what they receive; and we cannot replace the customer's decision with some internal-government metric. What the people feel they have received is the measure of value. If the people recognize that the value they receive is increasing, then it is in fact increasing because their measure is the performance metric.

This is how we measure. Select a representative sample in accord with Appendix A, and present our leaders with the evaluation sheet as attached. Where there is 80% agreement on any gain or loss in performance, there is an effective consensus; and the result can be presented as the voice of the people. It can even suggest punishment or reward as seems appropriate.

This documented result is presented to our representative for appropriate action. Again, the leader is not free to ignore the voice of the people, and should be keenly aware of popular and unpopular valuations, even though these do not have basis for specific punishment or reward.

OPPORTUNITY: *Establish and Measure Governmental Performance.*

A MANDATE TO CONGRESSIONAL REPRESENTATIVES

My representatives are to establish and maintain records of governmental performance; and to regularly publish these to the benefit of those who are represented.

This shall specifically include a random and representative gathering of data from survey of citizen value determinations, as the customers of government goods and services. This shall measure the common understanding of citizen-receipt of values that are the purpose of Government as recognized in the Constitution for the United States. The same shall be collected no less than quarterly, and may be requested for determining the impact of specific governmental actions.

I, as a citizen of the United States, mark the following as my evaluation for the performance of governmental purpose as I have received it. I shall mark "I" for increase, "N" for no appreciable change, and "D" for decrease. This shall apply for the period between _____ and _____.

<u>Service</u>	<u>Personal Evaluation</u>	<u>Posterity Evaluation</u>
<i>Justice</i>	_____	_____
<i>Domestic Tranquility</i>	_____	_____
<i>Common Defense</i>	_____	_____
<i>General Welfare</i>	_____	_____
<i>Blessings of Liberty</i>	_____	_____

Name: _____

Voting District or Area: _____

Appendix A: HOW TO: the process for Repossession

The key to performance is an engineered assignment process (*Figure 13*); a tool used by those who have things to gain through the efforts of others. This tool is a basic understanding that effective performance efforts are planned, and that people will work together to get what they all value.

High performance does require intelligent application, and efforts where each person can rely upon others doing their part. This happens only where people are agreed upon what they desire to gain through their joint efforts.

In the repossession of our Government, we are the ones who have something to accomplish; and we are to accomplish this through working together. This includes working with those we vote into office, and working with them as they perform their representative duties.

Our engineering value analysis gives us the first two of the steps of the process, the identification of the customer who is to receive the product, and some of the products that we are to further define and implement.

This engineering assignment defines a performance plan for each action, it requires putting the requirement upon our elected leaders so that they become an effective and valuable part of that joint effort that accomplishes what we, as the public owner, assign for performance.

The tool is assignment; we, the citizen owners of this Nation, are the authority. When gathered, we are able to issue an assignment to our representatives. They are our agents, our employees, who are bound to obey and implement what we assign. As elected leaders, they can be required to take the lead in making the changes or assuring performances that we direct.

Making our potential products into products-in-fact is a self-assigned citizen task. The tool for this effort is the Pareto Principle; and the action is to establish that 80+% of the people have agreed on an assignment for their representative to fulfill.

We can harness statistics (*Figure 14*) to support us in this endeavor. As you can see, these are not egregious duties. Where a random sample is collected that meets the criteria in the sampling plan, we have what we need to carry the message to our leaders as the corporate owner's voice. This is the voice that will be heard because there is no power in government to contain or silence it.

Then we enter into negotiation, we discuss with our leaders how they are going to make it happen, and what we, as the assigning authority must give to them so that they are able to

Engineered Assignment Process

- Determine the product to be generated.
- Identify the performer to receive assignment.
- Negotiate to establish mutual promises.
- Set the assignment in motion.
- Manage assignment to completion.

Figure 13

Pareto Sampling Plan

Negatives	In Sample	Population Mean*
0	8	81.98%
1	13	81.51%
2	17	80.06%
3	22	80.08%
4	27	80.09%
5	32	80.10%
6	37	80.08%

*Minimum Population Mean at 2σ (95%) Reliability.

Figure 14

succeed. We make them part of our effort. We will be asking our representative to take the lead; and make it happen for us.

The result of negotiation is a plan of action; and we can require our leader to provide that plan as a product from his or her part in the assignment action. Our active part in this negotiation will involve evaluation and acceptance of his or her plan of action. We must also be ready to provide what is needed for that performance.

In early applications, much of our effort will be sweeping away dissent raised by other leaders. The technique is not difficult, it is simply an exercising of the potency of citizenship. The tool is contacting voters in the election areas of those who would try to represent someone other than the people, and calling them into the same action. Citizens in that other voting district can run the sensing poll as well as we have done. They are not going to get greatly different results on anything that can grab the attention of 80+% of Americans in our local election area.

The technique is to simply enlist those who would otherwise become blockages. It is to call those others into leadership even as we have called our own representative to lead for us. In negotiation, we have to promise that we will do this as our part in the effort as citizens. Only then can we hold our representative accountable for accomplishing the leadership that we are assigning.

There is a question of resources for the citizens who will accomplish our part of the effort. Our Pareto Principle is also effective in assuring this. Where 80+% of the people are willing to make something happen, 20+% are likely to volunteer to do some part of making it happen. They just need to be contacted and made aware of the need and what they must do as their part of the effort.

Activating that 20% may require public support; and having the leadership on board with the effort is a means to promote the necessary level of communication. When we start working together with our leadership to accomplish what we all value, the available resources become staggering.

The act of assignment is a turning of the key. Negotiation yields a plan of action where the leader promises to lead the effort that generates a desired result; and the people effectively promise to provide support to that effort. The assignment is a "go statement." It is implementing the mutual promises of coordinated action.

The final part of the assignment process is management; it is monitoring the efforts of the leader as he performs his part of the plan, and the people as they perform theirs. It is working on behalf of the leader in assuring his or her success in what he or she does; and assuring the success of the public in what it does. It is the exercise of authority whenever needed to make things happen. It is stepping in whenever the negotiated plan is in threat; and doing what is required to get it back on track.

The Leader who Refuses

Refusing to serve as our leader is not an acceptable option. If there is a real mandate, and there is a poll that indicates the mandate; then the elected leader challenges the mandate at his or her own risk.

The person(s) who run the poll publish any representative refusal to friends and neighbors and others who are represented. It is their voice that this supposed leader is denying. It is their ownership that is this leader would replace with his or her rule.

Like a parent answering a petulant child that says “no,” the public response will likely be of even greater consistency in reaction than the original mandate. A second sensing is needed to establish this. Denial of service is a challenge to the people, and this serious challenge is a cause for action. If more than 80+% of citizens support removal from office for the supposed leader’s refusal to serve, the only question is one of how to make it happen.

Techniques can vary, but there is only one result because these citizens are the only party in interest.

My first choice for answering congressional misrepresentation would be to approach the appropriate state governor with a demand for a Quo Warranto action (an ancient writ to challenge someone’s right to a public office) to declare the public office vacant for lack of representation, and to select a replacement. If the people and the state are both involved, there is no other authority to resist.

Congress may, in law, be the judge of federal elections, but it is not in authority over the people selecting their representative. The people and the State can simply declare the office vacant, and there is nothing that our errant federal government can do about it.

Do you have a governor who is going to refuse 80+% of the people who elect him or her? I hardly think so, especially in an area that effects the ability of that governor to stay in office. Any refusal is likely to shift the focus to declaring the governor’s office to be vacated; and his or her replacement is unlikely to then refuse to serve.

This brings us to the how-to approach for carrying this to the Governor. The answer is the same as was used to address the congressman. It is an assignment from the voters to remove the one who refuses a direct order from the people who elected him or her into office. The driver is the sensing poll that indicates that less than 20% of the electorate feel that his or her behavior is consistent with representation.

If the Governor doesn’t believe that this is a true figure, there is always a chance to run the poll again from the state authority level and verify the result. That is statistical evidence of the fact that the congressional representative is refusing to serve. Any failure after that is sufficient to deny the continuation of the agency relationship.

The negotiation with the Governor is based on the same basic understanding as with the congressional leader. If the Governor doesn’t want to serve the people, the people can go to court to declare his or her office vacant. If the State Attorney is unwilling to perform as the State’s attorney serving the people, that is one more name on the list.

This exposes our existing and non-representative house of cards for what it is. Even if modern leaders are able to frustrate the citizens of the state and congressional voting district, it just means that none of them will remain after their next election challenge. The replacement is not simply assured, it will be total. The leadership will be radically replaced in a single election, and the replacements will not be the ones who support those who refuse to serve.

The call for an immediate special election to remove the offenders is likely to be supported by the public at a level that will assure the removal.

The Pareto Principle gives voice to the people, and it will silence all competing voices because there is no other party in interest.

Finding Mandates

The source for mandates is who we are as a people; it is tapping into our national identity.

“Who are we?”

The answer was given in our earliest history. We came together when England attempted to tax the people in its American Colonies. We were a feisty people with a sense of independence, and would not accept being ruled over by absent foreign authorities.

The unifying basis within the colonies at that time had three general directions which may still define us today. The first is ready opportunities for those who are willing to seize upon them; and any government interference with, or removal of citizen opportunities can support agreement. The second is personal prosperity for those who apply effort and intelligence to the personal opportunities that they choose. Government efforts that impoverish the people can spark pareto-level agreement. The third is more subtle, and even more tightly tied to freedom. It is that what you gain is yours, it is ownership by the person. The current seizure of earnings to redistribute wealth to those who have not earned it is a clear rallying point.

The freedom to use what comes to you, and denial that anyone else can seize upon what you earn by your productive efforts is the same rallying point that led to the Declaration of Independence. Our freedom comes from notice that we will choose who to gift with our excess; and we will choose who we support with our productive efforts. Forced taking to give to others is criminal behavior.

I have provided a number of general suggestions for developing mandates. Finding and developing further mandates may be easier with the technical support of engineering; but engineering is not required. What engineering adds is technical support for those who have things to accomplish.

The analysis and tools provided in this first part of this paper address those actions that can conveniently draw us to pareto-level agreement that will repossess our Government.

In the **Part II** of this work, I present analysis of how and where our prosperity is bleeding out of our economy; and develop some of the working tools that cut off the losses. It addresses a first level of repossession of our national economy, with promise of results that are potent enough to promote increasing prosperity in place of the losses we have been experiencing.

To reclaim our economy, we must first reclaim our government. Government is the people's way to manage our economy for our benefit. When our leaders again serve the people, we will be able to direct the changes that will give us this previously unthinkable level of prosperity.

In **Part III** of this work, I present basic efficiency engineering support for citizens in their efforts for gaining prosperity through the economy. It addresses how to get the maximum benefit out of our economy from what we choose to put into it as productive effort and investment. This promotes such economic vigor that paying off our national debt does not look that hard.