

SELF-GOVERNMENT: OWNER'S MANUAL

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Introduction:

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REVOLUTION:

To the modern political leader "revolution" is an ugly word; it means that things turn round on them! In the case of our Government, it means that there will be changes that are not being voted into place by our elected representatives. It means that the business of Government does not go on as it has in the past.

*Why would anyone want things to change?
We the greatest nation in the world.*

So much for hype. Before we can see why change is beneficial, we must see a few relationships more clearly.

1) This is our Government. We own our Government; and there is nobody else who has any claim upon it. Contrary to what those in government would like us to believe, the Government is not independent in its authority. **GOOD GOVERNMENT** will recognize our rights as the only owners!

2) We are Government's only customers. There is nobody else who has any rights or privileges to receive the benefits of our Government. Only citizens are given the vote. Only citizens have citizen rights. **GOOD GOVERNMENT** will recognize us as the ultimate customer for what our Government produces!

3) We are people, not corporate entities. Corporations do not represent us; they represent themselves. They are neither owners nor customers of our Government.

These three simple statements set the tone for revolution; and they become effective through assuming the attitude of self-government. We, as a people, have been the victims of misrepresentation. We deserve better, and we can assume our rightful place as citizen-owners to do what is necessary to assure good government for ourselves.

Self-government is not something our Government authorizes, nor is it contained in our recognized right to vote. Self-government is a spirit of freedom that begins where people are accepted as the source of government.

There are many areas where assuming the spirit and attitude of self-government will draw us together in open but peaceful revolution. These are the areas where misrepresentation has become so severe that we, as a people and as a nation, are taking harm from the way that our Government has been running itself.

Representation. Our leaders are elected to represent us, but almost all are selected by political parties and the selected few are offered to us for our vote. Political parties receive input from political causes, moneyed interests and other non-voter interests. These are effective in the parties, removing much of the power of our votes. Our leaders are selected by the few, and then some of those (candidates that not selected by the public) get approved by our votes. Approval is all that is asked of us.

Service. Our government does things for us, but mostly using the money it first collects from us. It gives us back some of what it has first taken.

Dealing with our Government can be painful and expensive. We commonly need to hire lawyers – third-party experts – to deal with the Government that we own. Our Government does not now feel compelled to treat us as either owners or as customers.

Taxation. Our Government is funded by taxing our earnings; and these are dumped into the Treasury, where we lose all individual voice in how it should be spent. Our leaders, those partly determined by moneyed interests, get to direct our tax dollars where they will. The Treasury (stuffed full of our earnings) is the largest slush fund in the world.

Our Constitution – and it belongs to us rather than to the courts – tells our Government that it cannot seize on what is ours without giving value for what it takes. This huge slush fund is not even legal; but there it is!

Failing Public Schools. Our educational systems are a public scandal; teaching watered down and denatured national history; teaching multiple histories to suit non-public purposes; teaching languages that divide us as a people instead of bringing us together; teaching faith in theories instead of science. There is no greater indictment than the flight of those who are economically able into private educational institutions.

Stripped of consistent moral foundation, and with anti-American leanings, our schools have come to be victims of the chaos and violence that they promote in our young. It is even becoming unsafe to send our children into our public schools.

Who are the owners of our schools; and what benefit do they receive from this? Who are its customers?

Official Protection of Public Officers. Our laws now protect any public official who does his business in a way that harms and abuses us. The police officer who abuses his authority will only be prosecuted for the most heinous violations of the rights of others. The public administrator who drives an employee out of public service as a lesson to others is protected in unfair and abusive practices. A judge who ignores the law and abuses someone who comes before him seeking justice may face censure; but no lawsuit against the judge is allowed. The abused person is refused justice a second time.

We are not treated as either owners or as customers. We are victims; and our leaders have only arranged to protect us from the worst excesses by those who they have set to rule over us.

Leader Inability to Perform. No matter what any leader might try to do about any of these challenges, there are other leaders who will rise up to prevent it; putting forth what they feel to be more effective, more appropriate, or simply preferred solutions. That is the nature of modern political government. The definitive term is “paralysis.”

And it isn't just paralysis here, but in our dealings with other nations. We have foreign societies and nations that teach hatred of us to their children. And when their children attacked us and killed thousands, their citizens cheered!

It is political paralysis: our leaders cannot speak for us; any one leader's voice is opposed by other competing leader voices. Have we collected our due from these other nations? Have the people of this nation received justice? Of course not! From our leaders, all we get are statements that

what was done was wrong; but there is no concerted action. Our national leaders cannot speak for us as a people; they cannot even agree with each other.

REVOLUTION? Perhaps some kind of revolution is necessary for our national survival. It is obviously necessary if we are to prosper and become one people again.

But I am not suggesting internal warfare, nor even the use of paper bullets (recognizing that past ballots have not prevented misrepresentation). The ultimate revolution will be by owners claiming the rights of ownership; and customers demanding value before they buy into what our Government is trying to sell.

Self Government Is the Ultimate Revolution

Are you suggesting that we overthrow our Government?

So much for those who haven't learned the first three lessons. It is our Government; we own it. How can we overthrow what is already ours? I don't want to overthrow it; I want us to empower it when it becomes mired in its internal bickering and competitive strife. I want us to provide it a direction when it cannot find one on its own. I want us to put public mandate upon it whenever and wherever we, as a people, agree that it is to act.

But our Government doesn't work that way!

And so we have revolution, our Government doing things that it would not do but for people taking appropriate self-government actions. Under self-government, it will have to do things that it has not decided to do by its own rules and procedures.

Purpose

Leaders who do not answer to their people are called rulers. Where leaders answer to the people, we call them representatives.

Our current government leaders act more like rulers than representatives. Our purpose is to correct this, gaining the benefit of good representation where it serves us as customers; and mandating service as owners where leaders prove unwilling or unable to serve us without such direction.

The key is value, and this work includes an engineering definition for value. The value of any product is determined through the purchase decisions made by customers-who-buy, not through decision by those who produce. It is each customer who decides when he or she values the product above the price that is asked.

Our purpose is having beneficial effect on the products that come to us from the business of Government. It behooves us as owners to manage the operation of Government so that it serves the needs of its customers, and provides value back to us as the owners. It is our natural authority as customers to demand that we receive what we value before we pay the price.

Government manages its internal operations. It is our duty as owners to manage over Government as a whole. As for any owner, it is our duty to set performance requirements upon Government, and to see that it does what we need it to do. It is our duty as owners to put performance requirements upon government leaders, and hold them accountable for meeting the requirements we have placed upon them. This is how managers assure performance through those who work for them; and it is how we, who own our Government, will assure performance through government leaders.

If our Government is to serve instead of ruling, then it is up to us as citizen-owners to design it that way, making such alterations as seem necessary to accomplish this purpose.

This is revolution! It is revolution at the highest level.

SCOPE

As we are the owners, those who work in Government are our employees. They are paid with our dollars, and can be required to perform work for our benefit. It is we, as owners, who can tell them what they are to do.

This must be considered in light of the purpose for taking on employees; and that is to do things for us. We expect those who we pay to be able to do things for us that do not have to be personally directed. Public employees have jobs to be performed, with job-based duties that are to be fulfilled. Our public officers do not need daily direction to every task; the need for self-government should be the exception.

It is self-government when the citizen-owners determine that something must be done; and direct their Government to perform it. It is self-government when citizen-owners put performance standards upon public employees, defining acceptable performance so that they have direction for their public actions.

The scope of this work includes performance standards, points where we tell our leaders when we will step in and apply our owner-authorities. It is within the scope of this work to place performance standards on our government as a whole, telling it what it must do to keep us from stepping in to direct its activities ourselves.

And most important of all, the scope of this work will include bringing us together where we have common needs, values and understandings so that we can effectively direct Government.

The final within-scope effort will be performance engineering, the techniques and approaches that will allow the public to come into position of management over its Government. This work is engineered to be an owner's manual for a representative government. It is a guide for a peaceful revolution by citizens.

Solution

The engineering approach is potent because it starts with the solution. It is built to do things, and develops recognition of what will most certainly provide a desired practical result.

Tools

Engineering is also a practical study; it creates tools. We must have self-government tools for the citizen-owner. These are understandings and operating rules that citizen-owners will apply to gain a desired self-government result. For management of the effort, it is understandings and operating rules that a new type of leader will use to serve the citizen-owners as they gain self-government results.

These tools are not designed for use by engineers. They are tools for those who have to gain the benefits of self-government. These are empowerment tools. They are tools that are so simple and obvious in effect that both citizens and leaders will see how to use them.

Owner Perspective

Owner perspective is a tool. It provides the citizen-owner with a way to address value to others to bring the efforts of larger groups to a singular focus. It provides the citizen-owner with a way to relate to others in demanding value from those who work in positions of public authority.

Ownership is the language that brings citizens together; It works for us where our Government now operates to keep us in division. Ownership is the anthem that has such potency that even those who would rule over us cannot deny our mandates or set them aside. Ownership is where the people can speak to their government with one voice.

Danger Signs

The brief study of danger signs is a tool that identifies some hot-button areas of public interest. It provides both the citizen-owner and performance-leader with a way to identify potential citizen-values to gather the public, to demand good government, and to assure public officer compliance.

Appropriate Government Action

Perhaps the most valuable knowledge of all is where we are not to interfere with Government. Avoiding the inappropriate application of self-government will both focus us on what is important; and keep from exhausting us on issues that divide. This not only addresses establishing owner priorities, but assuring that those who are hired to perform regular government are efficient in their operations. Part of good management is keeping the hired help working to effect by protecting them from unnecessary distractions.

HOW-TO Accomplish Self-Government

The greatest of challenges facing the citizen-owner is the existing system of division inherent in modern Government. Our Government now addresses the citizen as the subject of Government rather than the owner; and it denies that Government has to answer to citizens other than by its own rules.

The tool is an understanding of potency: the rules by which our Government has to operate, or that our leaders have selected for their activities, are of no consequence or effect when the owners decide otherwise. *The hiring does not direct the boss on how he will accept correction or instruction. The boss chooses what he will do, and the hiring will accept it or leave employment.*

This is the mechanism of self-government, not the mechanism of regular government. What the owner determines to do will define what is right for the processes of those who perform under owner direction. The appropriate self-government tools define a workable process for identifying potentials, for establishing directions or corrections, for communicating these to the public, and for carrying the message forward in a way that is most certain to gain effect.

Unity of Purpose

There is a unity of purpose that rises well above the competitive environment. Our competitive political interests insist that something that is good for the public is actually a cost, or that improved national security is going to require loss of freedoms. This is competitive politics at its worst.

The truth is obvious; and it opens the folly of misrepresentation to be seen by all. The people and the Government are one. The strength of our nation is found in the strength and unity of its people. Any government action that either erodes the personal prosperity of its citizens, or encourages us to take sides and enter conflict with one another, is an example of misrepresentation.

The more the Government must seize from its citizens to continue its operation, the weaker that government will become. The more it causes division in the population, the less the leadership is able to speak for the nation as a whole; and the weaker the nation becomes in relation to other nations. In the same way, there is no way to “buy” good government. The more you have to expend to get it, the poorer the government will become.

In short, the strength of the people, the leaders, and of the nation are one in the same. Good government has the purpose of serving all three. Good political leadership has the purpose of serving all three. Good self-government has the purpose of serving all three. Our Government is ours; the welfare of the Government and the people are one in the same.

The engineered solution is through investment. Where we do those things that will make us more prosperous and more unified; we will strengthen not only the people, but also its government and its leaders.

Special Tools

The number of tools in the self-government working set is small. It consists of a clear and effective understanding of the purpose of government, an effective understanding of when we speak with one voice; and limitations on authority we have granted to government.

The Purpose of Government

The question is what Government should accomplish. If the purpose is rule, then it can be whatever rulers want to accomplish – rulers do not answer to the public. If it is representation, then we find a set of interrelated public values.

The first and most important value for the public is personal prosperity. It is the ability of the individual public member to create, receive or achieve what the individual member accepts as valuable. There is no fixed definition for personal prosperity, such that it can be defined once for a stable effort. While the basic needs of people are essentially fixed, prosperity is beyond basic needs.

There is no such thing as a “prosperous people;” there is no absolute measure. There is, rather, real definition for an increase or decrease in prosperity. The meaningful measurement is in the direction of change, not in any final accomplishment. The purpose that people give to their Government is an increasing personal prosperity.

As the definition of personal prosperity is both individual and variable, there are potential conflicts. The gaining of personal prosperity for one may impact negatively on the prosperity of others. There is a general flow to personal prosperity of the larger public, but not everyone will come to the same level of prosperity.

The public value of personal prosperity is inherent in the uniting of the public, not in its division. Seeing to the prosperity of the few at the expense of the many reduces the value of government. The prosperity that unites the people is the source of value for Government; there is no true prosperity that will divide us. It is a strong and united people that make for a strong and effective government.

The public is the owner of the Government. The personal purpose of the owners is also the directed purpose of the Government. A second purpose is in the strength and effectiveness of Government, which is also achieved by being a government over a united and prosperous people. The purpose of Government includes taking actions to make its citizens prosperous, and to unite them in their support of what Government is accomplishing.

The Pareto Principle

The Pareto principle is the 80-20 rule. In leadership, if four out of every five people agree, then this is effective agreement of the public as a whole. The Pareto principle is the basic tool for under-

standing when the people are united. Where 80% of the people are united, the whole people can effectively speak with one voice; and their leaders can represent the whole people.

When applied to the purpose of Government, that which brings prosperity to 80% or more of the people will generally be seen as good government, as it will also unite them. That which brings personal prosperity to less than 80% may well divide the people into political blocks, into those who are benefitted and those who are not; and competing political interests make for weak government.

In another sense, the pareto limit addresses where an action changes from being simply popular to one of being a public mandate. It is the point where self-government direction becomes reasonable.

The pareto principle in this application also has limits due to human nature. Where many are agreed upon something that causes others harm, the rule shifts to double application, to where 80% of the remaining 20% would also have to agree that it is good government. If it causes harm to some part of the public, the people will be effectively united only where 96% of the public are agreed. *This is the basis for defining a crime. If less than 96% agree that something should be a crime, then it should not be subject to criminal punishment.* This would divide us.

This principle addresses self-government, not representative government. Representation is where majority votes are counted. Political government is where a majority makes the decisions that need to be made by less than a pareto mandate.

The Pareto Product

Political government is concerned with what leaders do, self-government is based on results, on those products that citizen-owners receive and value.

The pareto product is a result of such value to the citizen-owners that a pareto level of citizens will put the mandate upon Government to arrange delivery. A pareto product is the tool of a self-government leader; it is what this leader brings before the citizen-owners so that they can see the benefit of speaking with one voice to their hired government leaders.

Competitive government is based on what public officers feel to be best; and there are always others who feel something else to be best. They divide up and take sides on how best to go forward; and they oppose one another. In the end, only the overlapping efforts are usually accomplished.

Where competitive government is based on division and taking sides on issues, self government is based on coming together and demanding value. The pareto product is not a solution, it is a value. The leader does not select the product; the product is what has value to those who will receive. The pareto product is discovered and presented to the citizen-owners as value that Government should be delivering to them. The pareto product draws people together; it does not divide them and set one against another.

Constitutional Authority Limits

Until our Constitution was signed, there was no legal government over the States or the people. It was this Constitution that provided for legality of central government.

Our Federal Government is not a party to the Constitution that created and empowered it. It has no legal rights or privileges except those specifically granted to it in that document. It has no right or privilege to act outside of this charter, and no authority to interpret its Constitution to provide central government with any additional or expanded rights or privileges.

No component of the Federal Government has any legal right or authority to violate or avoid the privileges and rights of those who are the true parties to this Constitution. The parties are the States and the citizens of these States who were represented or recognized in the document.

The Constitution declares itself to be law, but it is not “a law” that has been passed by Federal Government, so that Federal Government might interpret it to be anything but what it proclaims itself to be. The Constitution is an Agreement among States, and it recognizes The People as the source of the States, both in guaranteeing representative government and in specific provisions that recognize the rights and privileges of citizenship.

In like manner the States recognize the rights and privileges of The People in their founding documents. The States are owned by the people of the States. The Federal Government is owned by The People and by the States; and through the States as representatives, is also owned by The People.

It is not Government that holds authority, it is The People; and they have granted some of their authority to state and federal governments through constitutions.

The right of The People to gather and seek redress of grievances is not simply a recognized right under the authority of our Government, it is fundamental to our legal foundation. It is a greater right than any granted to Government. It is not subject to any limits or controls that Government might try to place upon it. It is the heart of self-government.

To refuse any self-defense against mis-government is the one action that is wrong even beyond law, for it refuses the basic legal authority of those upon whose authority the United States was established – it is a crime much like Treason.

Revolution

The seeds for revolution were laid at the formation of our legal government. They have not all sprouted, but have lain dormant awaiting the time when we would call them to life. They have been covered over and hidden by those who would rule over us; but they cannot be killed or separated from us, for revolution is part of how we define ourselves.

Revolution is in our history. Revolution is in our national character. Revolution is part of who we are.

To really be a people, we must be a revolutionary people.

Self-government is the ultimate revolution, even if it is peaceful redirection of those who work and serve in our Federal organization. Self-government is the act of a people as they assume ownership, and direct those who govern to make decisions or to take actions as those who are employed.

Self-government is self-defense, the willingness of a people to take care of themselves when others would take actions to achieve conflicting purposes.

Our central Government has made rules for how it will do the business of government. Among these rules are the rule of election and the rule of majority. It is these rules that allow our Government to continue its work.

Where there are competing purposes, there have been other rules; rules intended to support competitive purposes rather than good government. While people were recognized to have the vote, the selection of candidates was given over to private political parties. While majority rule was recognized as the mode of political decision, rules were established so that riders and earmarks, can be attached to the laws, and voted into effect without even a majority support. The non-serving purposes were served along with citizen rights and privileges.

Will our leaders change these rules? They are the ones who have promoted them. ***Can our leaders change them, even if they want to?*** Only if they can get those who promote the rules to change sides.

It is an area for pareto products, results of such personal value to the citizen-owners of this nation that they will no longer ask representatives for their efforts, but will rise up and direct the action with a unity that no political leader can refuse and remain in office.

Perspectives of Ownership

We are told by competitive leaders that we are the ones who can rule over our neighbors when we are in the majority. I tell you truly, this is not good government. The purpose of representative government is to render value, not to rule over people.

We are better off by far when we benefit one another rather than choosing up sides and trying to dominate. It is from the art of war that we learn to divide and conquer, and our purpose is not to enter into war with our neighbors. War exhausts those who enter into it; it is only when we come together that we are strong.

Management of Leadership

We do not elect our leaders to rule over us. We have a Government, and elect leaders to represent us to others in the Government. We elect leaders to serve, not to rule.

We elect leaders because we have neither the time nor inclination to enter into day-to-day governance ourselves. We have specialists who do the work of government on our behalf, seeing to our needs for government by the actions they take.

These leaders are given authority because they represent us. They are given payment that is collected from us. They are, in fact, our employees.

As any man who works, even leaders must have supervision. Someone must set the leader to his tasks, and see that his work is worth the pay. This is the nature of employment.

If a man has many bosses, and they do not agree with one another as to what that man should be doing, then management fails, and the worker can do what he desires to do. Where the supervisors agree, the worker does what he is told.

It is so in Government as well. Where the citizen-owners do not agree, the leader does only what he or she personally feels is best. Where citizen-owners agree, the leader will do what we direct.

Where there is no consensus among the citizen-owners, good government will result from the leader doing what he or she feels is best. Good government will result from the public worker doing the work of the public office being filled. It is wise to fill public offices with those who can manage their own work and are willing to see to the welfare of the public they serve.

When citizen-owners are agreed, good government requires even hired leaders to do what the owners direct.

Questionable government arises where the leader decides what is to be done, and then seeks out support for his choice. If the action must be sold, then it is not of such value that there is one voice. Where there is no single public voice to direct the leader's actions; the leader is hired to use intelligence and purpose in serving the public.

In terms of business operations, the leader is to be a general manager, and to do what is necessary to operate the government as it continues in its valid public purpose. The public is to be the exception manager, and to do what is necessary to guide the leader when government is not seeing to its valid purpose, or there is a need for change in what it is attempting to do.

It is the duty of the public to come together when needed. Competitive government has been able to interfere with this function, and to divide the citizen-owners into the same competitive camps that occur within the operation of political government. This is a disservice to the public; and it is a cause of poor government.

Even as the leader must do his or her duty in the office to continue good government, so must the citizen-owners come together when direction is needed to keep the service-to-the-public as the purpose of leaders.

Danger Signs

These are the signs that tell us where we are most certain to find a pareto product. These are areas where Government operates without serving us, or operates to our detriment. These are places where government activities divide us into competing camps, or work to scatter our voice instead of bringing us together.

Hiring Experts to Deal with Government

Wherever we face challenge in dealing with our own government, and must hire experts, we can be sure that our Government is not seeing to our needs. Consider the one who is forced to hire an attorney to protect their property rights from a condemnation.

I tell you truly, for the hired help to rise up against an owner is always an exception action, one that should require a mandate. If it is a criminal prosecution, it should be on a law where 96% of the citizen-owners will support the continued prosecution. If it is an administrative action, as to seize land for public use, it should be a seizing where 80% of the public feel that it is an acceptable seizure when proper money is offered for the land.

I tell you truly, for the hired help to require that private experts be hired to deal with them, we have the seeds of unacceptable government. Good government follows from dealing so openly and honestly and fairly with the citizen-owner that the need for other experts is removed.

The very existence of tax-preparation businesses is an indictment of our system of taxation. The very existence of title insurance businesses is an indictment of our system of land management. The very existence of a criminal defense legal bar speaks to clearly to the limited potential for a citizen to receive justice in our legal system.

Denial of Citizen Rights

A citizen owner shows up at a poll to vote, and is turned away because that citizen has not Registered.

I tell you truly that having a voice in our Government is not a right granted by Government, it is a right guaranteed as a legal foundation for our Government. Without honoring this right, the Government is fixed on ruling rather than governing.

“If the person isn’t registered, how will we know?”

I tell you truly, if the government does not know who its owners are, then it is certainly failing in its representation. It is up to Government to know who owns it! Government is to support voting, not to regulate and control it!

It is currently law in our tax courts that a man must pay all that is required of him before the tax courts will hear his cause. The right to seek redress of grievances does not come from the courts or from the Congress and its laws; it is the right that gives legitimacy to our Government. Our Government now exercises its authority to have conditions met before it will honor the rights of its owners.

I once sought the support of federal prosecutors concerning an act of a senior government worker, who had effectively put his hand into my pocket based on his determination that his thievery was authorized by public laws. I was told that the cause would not be pursued because the justice department was there to protect the senior leader, and it would be wrong to have the public attorneys on both sides of the cause.

The courts would not otherwise hear the cause. It was an injustice caused by a government official with the aid and tacit support of others in Government. Here is the use of Government to accomplish injustice for the benefit of those who exercise their public authority in a way that takes harmful actions against a citizen-owner. The product is disrespect for government, and division of the Government from those who own it.

Consider the plight of the man who appears before a judge to have a cause heard, and the judge makes determination that the law is not to be applied; but renders judgment based upon something else; with the harmed party forced to seek appellate reversal. The courts do not support the just resolution, which is the seeking of damages from the judge who caused the harm. When the man would seek redress of his grievance of lack of justice, the judge is protected. The judge is not held accountable, even for the most obviously unjust decisions.

And where we find government officers who engage in fraudulent, wasteful or abusive actions, the only correction is based on the harm done to the government. The citizen-owners who suffer from the fraud, waste and abuse are not considered to have any action against the officer.

And what is the reason given for this outrageous government behavior; it is that there would be no people in government offices if they were accountable to the people they might harm!

Indeed! There would be only those who were willing to serve.

Failure to Represent

We are the owners, and ours is a representative government. There are no parts of this government that are not representative. Even those who are appointed or hired into service are public servants, not rulers. Government has no authority to create government elements that do not serve the public, or are beyond the authority of the public under whose authority Government itself has been created and continues.

Our representative Government lacks authority to create government jobs that do not answer to the authority of the citizen-owners who stand behind Government. There are no valid jobs that can allow any office holder at any level to abuse citizens, commit fraud, or waste government resources. This is true even for the jobs of elected officials. While we give latitude to actions that they take, and give special recognition to the needs of their offices, we do not give them any authority to commit fraud, to waste the resources of this nation, or to commit abusive actions. For these, they are to be answerable to the citizen-owners.

Those elected to be representatives are to represent, and are accountable to the citizen-owners for any failure to represent the citizen-owners who elected them. Any gross failure is cause for which they can and should be removed. The rules that government leaders have put into place cannot protect them from the citizen-owners. We as a unified voice own the law, and we may dispense with any law that does not serve. The authority of the unified people is greater than the authority of even the Constitution. This is the potency of self-government when it is the voice of a pareto mandate.

The challenge arises when the public officer decides that something other than representation is so important that he or she can ignore the public, and do what is right in his or her own understanding. If this is in an area of popularity, then applied intelligence is good government. If it is in an area of mandate, then the public official is subject to the public's self-government action to correct the situation, and to deal with him or her as an errant employee, one whose questionable performance has placed work upon his or her boss.

Protection of Government Employees

The only time that a Government official, whether elected, appointed or hired, needs protection from the public is when they have done something outside of the authority that Government can give to them.

Protection from any citizen is only due when a decision or action is forced upon the public employee by the nature of the work they perform. This is seen in a police officer who is perfecting an arrest by taking a person into custody. It is seen where a judge sentences a convicted citizen based on a trial. Such acts are worthy of protection.

A police officer who strikes down a citizen in order to clear the road for some important dignitary has no such protection. They may have to prove the correctness of their action to an outraged citizen who sues them at law. The officer would only be due the respect that any other employee would receive if he struck down a business owner to make way for a senior manager in the business.

Wherever the citizen-owner is prevented from exercising ownership because some official is protected by laws, or is forbidden redress of grievances that would be available against other citizens, then there is an overstepping of government authority; there is rule rather than representation.

Whenever the citizen-owner is prevented from protecting him or herself and family from the actions of Government, we have Government overstepping its granted authority. This is true even if it is Government simply interfering with the right to self-defense.

Denial of Self Defense

Is gun control wise?

It doesn't matter. The right to bear arms is law, and is not subject to interpretation or limit by Government. The only legal way to limit this right is by Constitutional Amendment accomplished under its own provisions. It doesn't matter if a majority agrees that change is needed; it is still law. It doesn't matter if it is dangerous. It doesn't even matter if citizen-owners take harm because of it. It is still the law; and it will remain the law until changed.

And if a man protects his home and family from another citizen-owner who would force entry, where is the law that says that the man must yield up his home. Those who would do wrong to a citizen should never get rights for the dangerous and anti-social things that they do. They should never be given protection against the one who is peacefully living in our society. Criminals are due nothing but contempt.

And what of the bully who, when he attacks another child for the fourth time, finds that the former victim pulls a knife and stabs him. Do you punish the child who defends himself or the bully? Do you prosecute the child with the knife because he had to bring in a weapon due to the anti-social acts of someone larger and meaner than himself?

I tell you no! The right to defend oneself is a citizen right that is greater than all the authority that we, the citizen-owners, have ever given into the hands of those who represent us. You prosecute the bully for creating the situation which led to violence. You prosecute any official who knew of the bully's acts of violence and let it continue.

There are those who say that we need regulation to prevent violence. I tell you truly, self-defense is not a cause of violence; it is a reaction to violence and to the threat of violence. Let those who really initiate violence beware of our representative law, not the ones who must protect themselves or their families when public protection fails them.

All Danger Signs

Where we find any of these danger signs, know that the Government is beyond its authority. These are the areas where those we have given authority have overstepped the authority granted, and have entered into rule.

The question of whether this might be intentional is not in issue. That goes to process rather than product. The important fact is whether we receive proper representation. Failure to deliver always shows areas where citizen-owner mandates are appropriate to enforce good government upon those who would otherwise exercise rule over us.

How To Self-Govern

Self-government is not by the vote. That is how we empower others to govern, and hopefully to represent us. Self-government is not within the Government and its institutions; that is where Government chooses to operate and continue itself.

Self-government is where the people gather, come to consensus, and tell those who Govern what they must do in their representative capacity.

Self-government can be enforced by the vote; but is voluntary in its application. Public leaders who implement self-government will receive personal support in their elections because they do proper representation. Those who block or interfere with self-government will be replaced. Even those who are not elected, and continue by appointment or by employment, can be replaced by action of representative leaders. When the public is willing to stand together, those leaders who would refuse a public mandate will be replaced by those who are willing to accept the authority of the public.

Self-government should not be a common action. It is recognition of some misrepresentation that is so anti-public in its operation or capacity that it draws the action of a people. It is so personally threatening or distasteful that the people will voluntarily rise up and demand change. Self-government is the exception, not the rule.

It is only now, with the accumulation of a few centuries of representative misconduct that there is sufficient wrong to implement self-government as a means of change. As changes are made, this should pass; and there will be fewer changes so necessary as to draw us together at the level required for self-government direction of political institutions and employees.

The Role of the Initiator

The one who has a cause will not be a good initiator; they will be the one who would divide us up into sides, and take up the banner of one side or another. Promoting good causes is not the path to self-government; it is the path to political paralysis.

The initiator will be the one who is focused on what the public will so value that they will come together as one to demand it. The initiator is driven by value rather than by a cause. The initiator is not driven by what is right and wrong; but by what belongs to us as a people.

The one who serves a cause is a part of the system that now rules over us. They will be in the business of convincing enough people to have a majority, so that they can enforce the cause.

The one who will initiate self-government will rather be looking for the pareto product that 80% of the people will agree we should be receiving from Government.

The common citizen-owner can be an Initiator; but it is often hard to get out of the mold of finding and supporting a cause.

As a larger companion to this work, I have engineered as set of rules and procedures for the one who would become a leader of self-government actions. This is someone who, if they are within government, will largely remove the separate need for external self-government actions. It has the tools for this person to more clearly see the value that can initiate a self-government action. It has the tools for this person to better identify the specific pareto product that the self-government action will demand as a basis for value. It includes tools and techniques for the three purposes of those who would serve the public as self-government leaders: which are getting into public leadership position, increasing in their service careers, and being effective while they are in position of leadership.

These leaders will provide a second government, a self-government, that will initiate and support the public in its effort to manage over the Government that we authorize to service us. They are tools that a self-governing people will use to keep political government functioning properly and with

potency. It is the way that a self-governing people will maintain their own prosperity and the strength of their nation in dealings with the rest of the world.

There is one further class of initiator, the management engineer. Those who have specific training in the art and science of performance, with orientation to gaining through the efforts of others. They will be able to see potentials where even well-oriented leaders may not. They are technical support for the leaders. They are able to help the leader in both finding the specific product that will draw people to one focus, and to assure that all benefit from any changes are delivered to the citizen-owners.

In functional terms, most of the needs for change will be recognized by individuals, but they may need a leader to bring the people together to make the change happen. The performance leader should be able to recognize the need, and to do what is necessary to gather sufficient volunteers to arrange a pareto-based mandate. The leader should then be able to direct government action. This leader can be even more effective with the technical aid and support of one who has management engineering training.

The Role of the Leader

The leader serves the people, but does not work for the people until he or she has entered into public office. The leader serves others as a way to perform the three key functions of political leadership: gaining office, increasing in authority and effect, and being effective in supporting the people under whose authority he or she is in office.

The first duty of the performance leader is recognition of a pareto potential, a need for self-government that is sufficient to draw the people to one focus.

The second duty of the leader is to find or recognize a pareto product. This is a result that is so valuable to people that they will voluntarily come together as a unit to direct their representative government to deliver this product.

The third duty is to plan the activity that will communicate the product to the public in a way that will draw them together, and give them voice that can mandate to political government.

The fourth duty of the leader is to make it happen. This is not only the work of initiation and application of the plan, but includes management over the activities to assure the continuing effectiveness of the effort that gives the people their unified voice.

The citizen-owner only needs to take part in the two crucial steps of recognizing the need, and volunteering what is needed to mandate the result. They can volunteer their time; they can volunteer their effort; they can volunteer funds or other resources.

The citizen is even a volunteer in voting. This is how self-government is affirmed. It will sweep away those who would deny the power of self-government. It will promote those who lead self-government actions. It will cause changes that government finds itself unable to implement without the action of the public.

The self-government leader is to be an asset of such great value to the public that a pareto portion of the public will support the leader's political career.

The Nature of Action

The action is based on value. Where there is great disagreement as to where the value will lie, there is to be no self-government action. That is the proper realm of representative government. Where there is division, let it be division between representatives. The strength of the people and the nation is not in division; it is found where we act as one.

Action begins with the recognition of need; which will also commonly involve recognition of past misrepresentation. It will be where our Government leaders, in their efforts to serve, have taken inappropriate actions, or have assumed rule over us instead of representing us.

For any such actions that have done harm, there is a question of whether the harm is so significant, or so interfering with what we as citizen-owners value, that a mandate can be found and applied to bring us together.

The action itself will require a leader, someone or some group of leaders who will work to develop the sense of product, resource it by volunteers, and set mandate upon our leaders such that we-the-people receive the benefits of good government for ourselves.

We are indebted to that early patriot, Carl Shurtz. He stated the principle as: *My country right or wrong. If right, to be kept right. If wrong, to be set right.*

It is indeed our country; and it will become what we make of it. Those who we have set in charge of our Government have struggled for centuries to do what they could, and they have succeeded to some effect; but they did so without our public aid. Where they have done well, let us rejoice with them. Where wrong, let us set it right.”

Self-government is more than a privilege that Government might grant to its citizens; it is a right of ownership. I set prosperity and self-government before you and call on you to take it up.

***“The future of our nation is in our hands;
what will we do with it?”***